









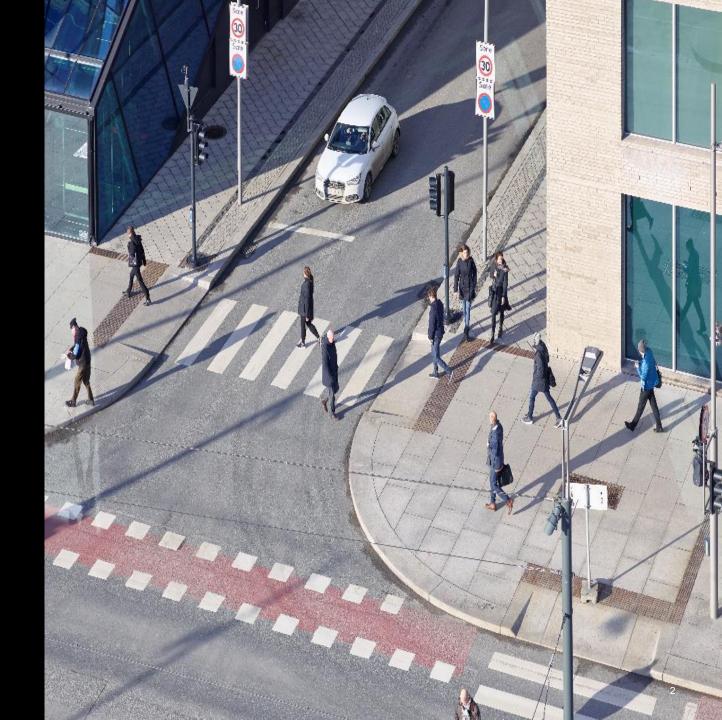




Mobility is the key driver of economic development in our cities.

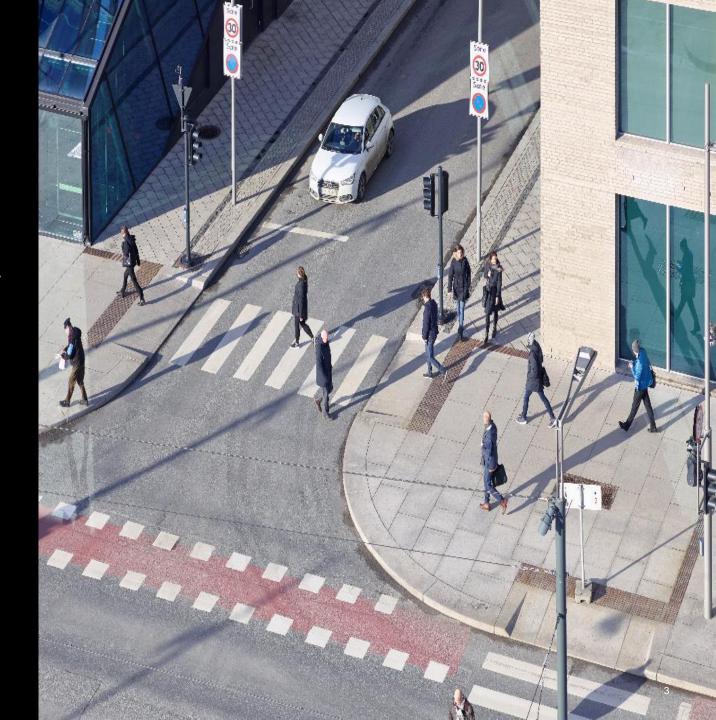
Emerging technologies will be extensively used to enhance capabilities of mobility systems to deliver services which are accessible, efficient, reliable, safe, economical and environment friendly

These are significant opportunities in itself for Technology provider's to solve.





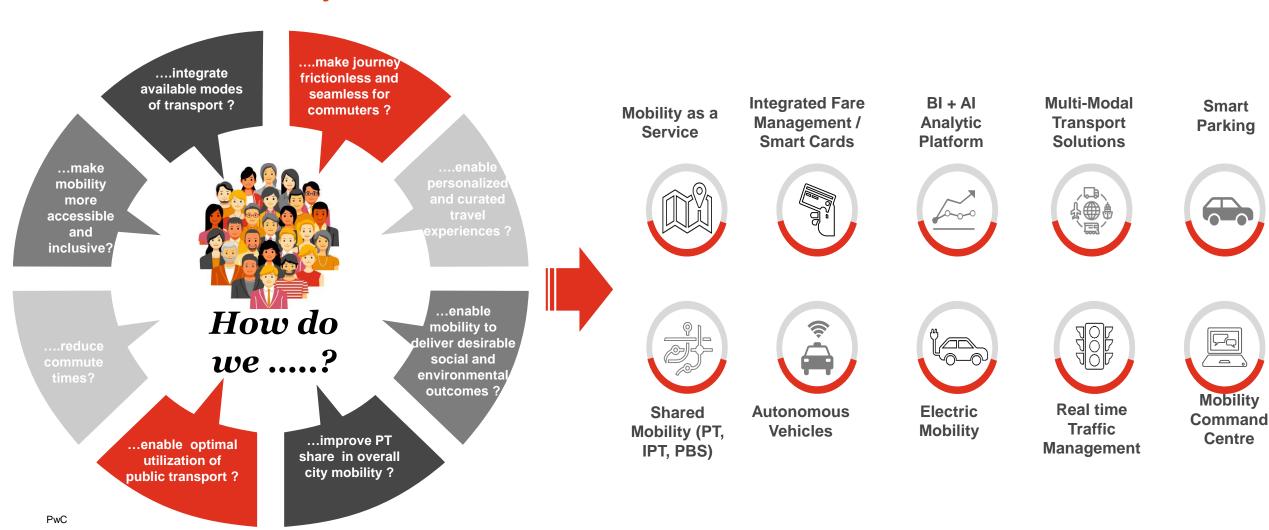
The commuters today require access to new age mobility system which is highly consumer centric, integrated, personalized and reliable.



Keeping the Commuter at the center, the Cities are looking at digitally enabled ecosystem to solve for.....

Cities are actively looking at solutions addressing critical urban mobility issues around

And respond by deploying *digital point* solutions to solve...



The 'digital first' startups are actively involved in solving....



Shared **Mobility**

Creating new markets

- Ride Share / Car Pool
- Vehicle Share
- Park Share



Ride-sourcing **Platforms**

Disrupting informal markets

- Car
- Auto rickshaw
- Van/Bus



Commuter **Experience**

Driving new businesses

- **Driver Training**
- Transit Apps
- Easy Payments



Vehicle and component **Innovation**

Changing human behavior

- Vehicle Design
- E-Mobility



Data Driven **Decision Making**

Optimizing systems and processes

- Fleet Management and Vehicle Tracking
- Connected Cars / IOT



































































The established players are adopting 'an ecosystem approach' to solve...



Shared Mobility

Creating new markets

- Ride Share / Car Pool
- Vehicle Share
- Park Share
- In March 2019, Hyundai recently invested \$300 million in Ola, increasing their value to nearly \$6 billion.
- In December 2018, ANI
 Technologies Pvt. Ltd. (Ola)
 announced that it will invest \$100.0
 million in Vogo, scooter sharing
 company in India
- in June 2019, Volkswagen AG (India) entered into a partnership with Zoomcar India Pvt. Ltd. (Zoomcar) for leasing service



Ride-sourcing Platforms

Disrupting informal markets

- Car
- Auto rickshaw
- Van/Bus

Yulu-Bajaj partnership to improve mobility

Intel Acquires Moovit to Accelerate Mobileye's Mobility-as-a-Service Offering

- Rapido is expected to receive \$40 million from investors.
- Quick Ride is thought to have received \$15 million from Naspers.
- Bounce received \$12.2 million in Series A funding



Commuter Experience

Driving new businesses

- Driver Training
- Transit Apps
- Easy Payments

MG Motor India signs six new startups under its Developer Program and Grant

- The startups are Highway Delite, Socialcore, InCabEx, CamCom, ClearQuote, and the Alexa-based project Meeseeks
- India Automated Fare Collection Systems market is projected to grow at a CAGR of over 18% during 2018-2024



Vehicle and component Innovation

Changing human behavior

- Vehicle Design
- E-Mobility

Bosch picks up 26% stake in SUN Mobility

 in 2018, Uber announced its investment in Neutron Holdings Inc. (Lime), an electric bicycle and scooter sharing service provider, as a part of a \$335 million financing round led by GV (Alphabet Inc.'s venture arm).



Data Driven Decision Making

Optimizing systems and processes

- Fleet Management and Vehicle Tracking
- Connected Cars / IOT

Reliance Jio To Finally Launch A Scalable Connected Car Solution Which It Has Promised For Years

Tata Technologies partners with FutureMove Automotive for connected mobility solutions

Robert Bosch Engineering India Limited and Mercedes have partnered to launch the first connected autonomous car in 2021, with modules of V2V communication and car-to-infrastructure (V2X) are built here

Thus, the mobility of future is going to be different from what it is today...

Modern mobility demands the ability to move people and things to places effortlessly. This requires an ecosystem that harmonizes disparate technologies and people in meaningful ways to reduce negative friction.



Emerging Trends

- Multi-modal transit environments
- Demand responsive transport system
- Vehicle usership over ownership
- Shared and Eco-friendly mobility
- User Equity
- Time Value of Travel



Trend Drivers

- Artificial Intelligence and Machine Learning
- Mobile first Strategy
- Big Data analytics
- Green technology advancement
- High Speed Communication



Future Mobility

- Transit as a Service
- Self Driven Transit
- Connected City Transport
- Green Mobility
- Transit and Logistic Integration
- Self Healing Transport Network



The mobility ecosystem is stacked up into 4 distinct value blocks and Technology as an enabling layer



Mobility Service Provision & Aggregation

Provide mobility services to end-consumers (e.g. single-mode like scooters or integrated multi-mode)



B₂B

B₂A

Vehicle Provision & Operation

Own and operate vehicle fleets (e.g. scooters, cars)

Infrastructure Provision & Operation

Own, deploy or operate infrastructure (e.g. parking, charging, connectivity)

Public Affairs, Finance, and Risk

Run critical enterprise functions to ensure compliance, financing and risk management

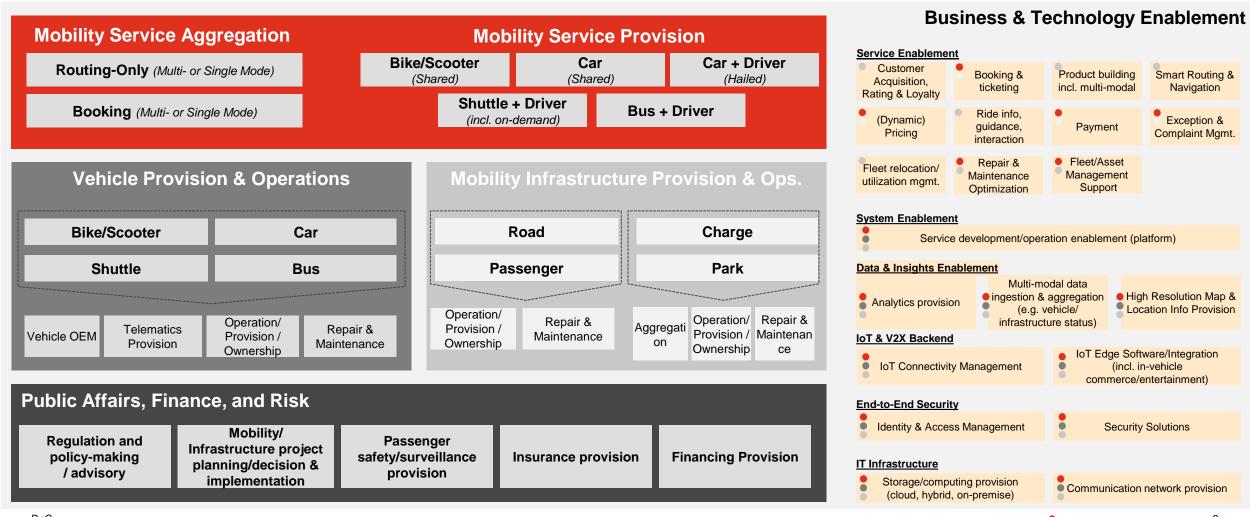
Business & Technology Enablement

Enable mobility
players to run their
operations with
specific business
and technology
solutions
(e.g. consulting,
managed services
or analytics)

B2B-2-X

There are number of opportunities to play by converging different capabilities and support emerging mobility business models

There are number use cases under each value block which technology can solve and can act as reference point by MSFT to mark its entry or enhance its offerings



The established players are entering the mobility space in different ways



Automotive OEMs

- In the past, OEMs across the board acquired or developed mobility service providers, typically starting with car sharing / ride-hailing
- However, given tight budget due to COVID-19 and ongoing invest needs for eMobility / autonomous driving, further extensions into mobility have slowed down
- Still, most OEMs are investing partial stakes on a broad range of innovative players via their venture capital arms
- Maruti, Suzuki plan to invest in startups in India to develop solutions for the shared mobility industry



Utilities and oil majors

- Energy companies are extending their electricity retail businesses by investing in charging infrastructure
- They cater to existing residential customers by offering special EV charging tariffs and even brokering EV leases
- Similar to OEMs, the venture capital arms of oil majors are investing partial stakes in broad portfolios of smart mobility assets beyond charging
- BPCL forays into swappable lithium-ion battery supply for electric vehicles and Tata Power, HPCL partner to set up electric vehicle charging stations
- MG Motor India ties up with TES-AMM for EV battery recycling













Industrials and electronics

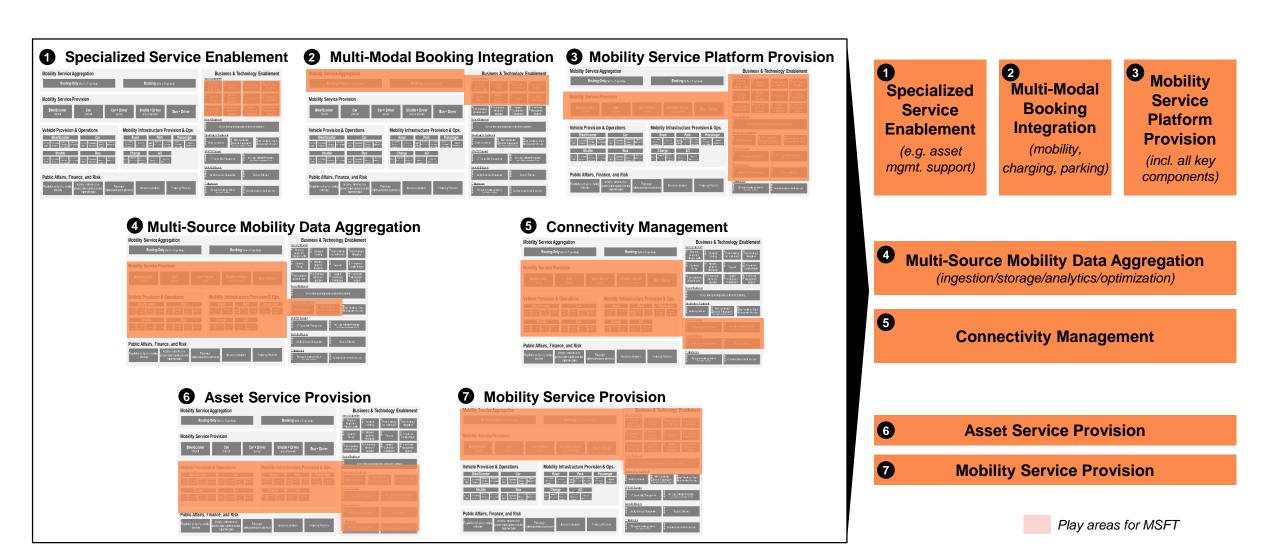
- Industrials and electronics companies have sought to grow their revenue beyond vehicles / hardware by providing IoT, data and system enablement
- Industrial players like Siemens grew existing relationships from their infrastructure business with cities to offer advanced real time traffic optimisation and multimodal payments
- Electronics players like Cisco expanded beyond hardware to provide IoT management and smart city platforms
- Skoda introduces consolidated MySkoda App, Intel collaborated with Ford, with focus on developing improved camera-based collision warning, detecting vehicles and pedestrians, and lanekeeping features for its vehicles



Telecommunications

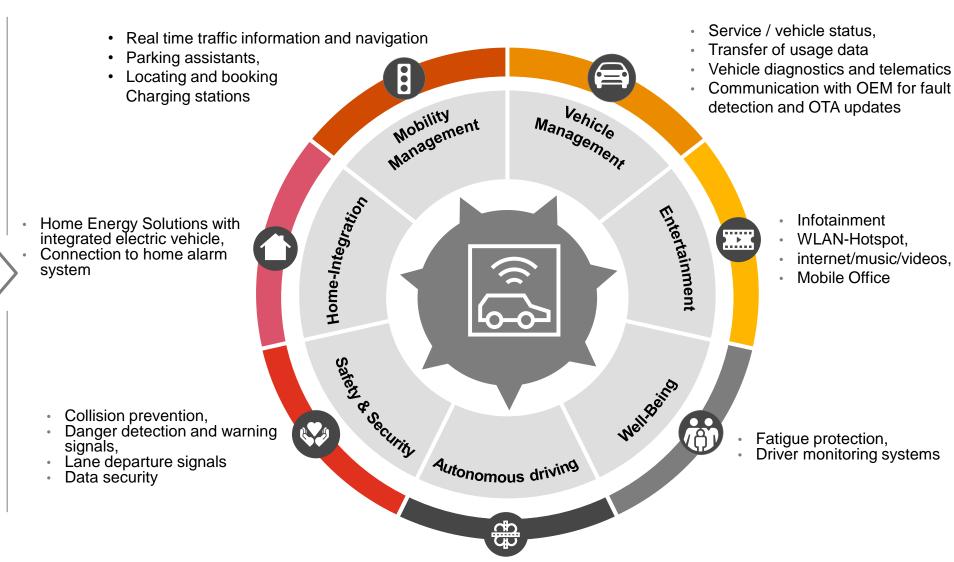
- Telecommunications companies (Telcos) underpin smart mobility through connectivity services – 5G rollout enables significantly improved mobility solutions
- IoT is a new revenue channel, with clients ranging from OEMs, fleet managers and drivers (connected cars, telematics) to cities (connected sensors)]
- Telcos are also expanding their data capabilities, examples include data ingestion for smart cities and passenger flow analytics
- New models from MG and KIA are coming with factory-fitted connectivity features

Keeping the current developments in perspective; 7 promising areas of "Platform play" within Smart Mobility domain.



The narrative around a vehicle has witnessed a change from a 19" Alloy and "Under the Hood" capability to overall "Rider XP"

Connected cars are those that have access to the Internet and a variety of sensors, and that are thus able to send and receive signals, sense the physical environment around them, and interact with other vehicles or entities ¹



Sources: 1 - PwC Connected Car Report, 2016

^{2 -} https://www.marketsandmarkets.com/Market-Reports/india-connected-car-market-150765405.html#:~-text=The%20India%20connected%20car%20market%20is%20valued%20at%20USD%207.5,22.2%25%20during%20the%20Iracast%20nerind

³⁻ https://www.livemint.com/news/india/preference-for-connected-cars-to-grow-sharply-in-next-few-years-deloitte-11595323957095.htm

MG's iSmart offers 50+ smart features which are a combination of hardware, software, connectivity, services and applications - making it an "Internet Car"



Organizations are embracing technology to improve response times in emergencies, citizen xp and catalyzing innovation

Focus Areas

Driving trends



1. Safety, Security, and Crisis Management

- Unmanned Aerial Vehicles
- Cybercrime
- Passenger Safety
- Scanning Technology
- Intelligent Driver Information System
- Responsible Al



2. Intelligent Administration

- Intelligent Process Automation
- Virtual Assistants
- Passenger Safety
- Scanning Technology
- Intelligent Driver Information Systems



3. Asset Management

- Digital Twins
- Predictive Maintenance
- Convergence
- Industrial IoT
- Edge Intelligence
- Big Data
- 5G Networks



4. Knowledge and Innovation Management

- AI Skills and Education
- Re-skilling
- Massive Online Open Courses
- Al Innovation Center and Research Institutions
- Artificial Intelligence
 Conferences

Examples

- Utilizing AI for improving the driving behavior of bus drivers and predicting bus driver accidents
- Use data to add predictive capability to enhance response to traffic incidents such as roadworks, congestion and other unplanned events.
- Improving the efficiency and effectiveness of internal processes and research, including natural language processing, computer vision, and machine learning-based predictive analytics.
- Streamline and accelerates the journey from raw data to actionable insights
- World's first Al lawyer, a chatbot, successfully contested 160,000 parking tickets across London with a success rate of 64% appealing over \$4 million of parking tickets.

- Preteckt's systems in New York insights have the potential to reduce time spent on maintenance, prevent service disruptions and reduce fleet costs
- Downer EDI Limited (Downer)
 has deployed a Microsoft
 Azure AI based intelligent
 solution that ingests sensor data
 from Sydney's fleet of Waratah
 trains to allow predictive
 maintenance and data-driven
 decision making
- Transit Tech Lab is an accelerator program for startups solving public transportation challenges in New York
- Transport for NSW Research Hub - fosters collaboration and information sharing between TfNSW, the tertiary sector, industry and other government agencies that are interested in transport and related research
- Research centres and hackathons under Smart City initiative

In a Nutshell...

Areas of Play Near term **Medium term** Long term City mobility solution stack Multi-source mobility data Specialized service enablement **Mobility** aggregation **Services** Multi-modal booking integration Connectivity management Mobility service platform provision Home Integration Mobility management with V2V, **Mobility** Integrated Car OS V2I and V2X connectivity Vehicle Data aggregation and analytics for Connectivity management optimized design and performance Driver safety and well being

Mobility governance

- Intelligent administration using process automation
- Asset management

- Digital mobility governance stack
- Improved CX in governance and regulatory services
- Mobility system operation improvement using data analytics and insights.





Thank you!