

Adapting the Sustainable Urban Mobility Plan concept in Asia: The MobiliseYourCity Asia Programme

27 May 2024



Training Developed By



Donors:



In collaboration with

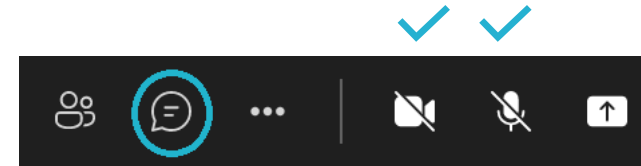


Learn more about the MobiliseYourCity Partnership and our replicable training offers:
<https://www.mobiliseyourcity.net/mobiliseyourcity-training-materials-catalogue>

Some general notes on this session



Make sure your mic is muted and your camera is turned off



This session will be recorded. You will not appear in the recording if your camera is kept off



Include your questions in the chat, we will pose them in the Q&A at the end of the session

Urban Mobility Challenges in Asia

- Traffic Congestion:** Daily traffic jams are a significant issue, causing delays and reducing economic productivity.
 - Increasing Air Pollution:** High levels of vehicular emissions contribute to deteriorating air quality and health problems.
 - Need for Efficient Public Transport:** Current systems are inadequate, leading to overreliance on private vehicles and exacerbating congestion.
- Impact on Quality of Life:** These challenges hinder economic growth and reduce the quality of life for millions of residents.

Outline

1

Welcome & Introduction

2

The MobiliseYourCity
Partnership: Sustainable
Urban Mobility Plans for
Asia, Africa and Latin
America

3

Adapting the SUMP concept for
Asian cities

4

Questions and answers

5

Online Poll

Speakers



Nicolás Cruz González

Sustainable Mobility Expert
MobiliseYourCity Secretariat



Clément Musil

Programme Manager
MobiliseYourCity Asia



Muhammad Awais Shafique

Assistant Professor
University of Central Punjab

Moderator

Objectives of the training

- Present the specificities of urban mobility challenges for cities in the Global South
- Define the SUMP concept and why it supports sustainable mobility planning
- Describe the main phases and steps in preparing a SUMP
- Present real case studies on SUMP development in Asia

1

The MobiliseYourCity Partnership

Linking urban mobility challenges with global issues



An impactful partnership between the EU, France and Germany, established at COP21

Donors:



Implementing Partners:



Knowledge and Network Partners:



In collaboration with:



The MobiliseYourCity Global Partnership

Our members and donors

72 Cities

16 Countries

6 Donors

Click on the city/country of your interest to be redirected to the factsheet.

Latin-America and the Caribbean

Countries
Colombia
Dominican Republic
Ecuador

Cities
Córdoba, Argentina
Baixada Santista, Brazil
Belo Horizonte, Brazil
Brasília, Brazil
Curitiba, Brazil
Fortaleza, Brazil
Recife, Brazil
Teresina, Brazil
Ibagué, Colombia
Havana, Cuba
Santo Domingo, Dominican Republic

Ambato, Ecuador
Cuenca, Ecuador
Loja, Ecuador
Quito, Ecuador
Puebla, Mexico
Arequipa, Peru
Trujillo, Peru

Donors
European Union
France (AFD, FFEM, MTE)
Germany (BMUV, BMZ)

Eastern Europe

Cities
Chernivtsi, Ukraine
Lviv, Ukraine
Poltava, Ukraine
Vinnytsia, Ukraine
Zhytomyr, Ukraine

Africa

Countries
Burkina Faso
Cameroon
Ethiopia
Madagascar
Morocco
Togo
Tunisia
Uganda

Cities
Bobo Dioulasso, Burkina Faso
Ouagadougou, Burkina Faso
Douala, Cameroon
Yaoundé, Cameroon
Dire Dawa, Ethiopia
Hawassa, Ethiopia
Kumasi, Ghana
Abidjan, Ivory Coast
Bouaké, Ivory Coast
Antananarivo, Madagascar
Mahajanga, Madagascar
Nouakchott, Mauritania
Agadir, Morocco
Al-Assima (Rabat Salé), Morocco
Beni Mellal, Morocco
Casablanca, Morocco
El Jadida, Morocco

Fes, Morocco
Kenitra, Morocco
Khemisset, Morocco
Khouribga, Morocco
Marrakech, Morocco
Oujda, Morocco
Sefi, Morocco
Settat, Morocco
Maputo, Mozambique
Windhoek, Namibia
Niamey, Niger
Dakar, Senegal
Mbour, Senegal
Thiès, Senegal
Dodoma, Tanzania
Lomé, Togo
Sfax, Tunisia

Asia

Countries
India
The Philippines
Sri Lanka
Thailand

Cities
Yerevan, Armenia
Tbilisi, Georgia
Ahmedabad, India
Kochi, India
Nagpur, India
Medan, Indonesia
Mandalay, Myanmar
Abbottabad, Pakistan
Mingora, Pakistan
Peshawar, Pakistan
Kurunegala, Sri Lanka
Ankara, Türkiye

1 MOBILITY PLANNING

Supporting implementation and investment-ready plans or pilot projects for inclusive and low-carbon transport

2 CAPACITY BUILDING

Equipping practitioners with tested and scalable solutions

3 ADVOCACY

Encouraging institutions and individuals to embrace and resource sustainable mobility

4 IMPLEMENTATION SUPPORT

Empowering members to bridge planning with implementation for green and just cities

Figure 2. Our members and donors



MobiliseYourCity's guiding principles

1

Our vision

We work together as partners to shape low-carbon mobility systems that contribute to efficient, safe, and just cities for all urban residents of today and the future.

2

Our mission

Our mission is to incubate solutions, accelerate the adoption of proven approaches, and facilitate complex change processes to transform urban mobility

Our objectives



Accelerate the green and just transition to sustainable urban mobility



Facilitate access to sustainable innovative finance for large- and small-scale mobility projects



Foster more comprehensive, integrated and participatory urban mobility planning

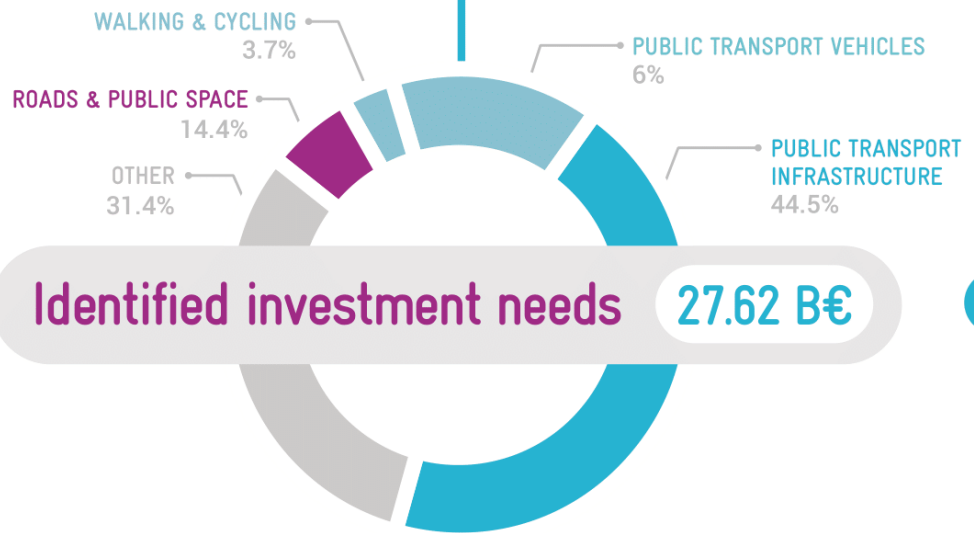


Close the investment gap for sustainable mobility

Leveraging finance from SUMP and NUMPs

54.7 M€ Donor contribution

COMPLETED **19** SUMP **6** NUMPs



Identified investment needs **27.62 B€**

i An additional 12 SUMP and 3 NUMPs are currently under preparation, which will increase the identified investment needs, leveraged finance and impacts.

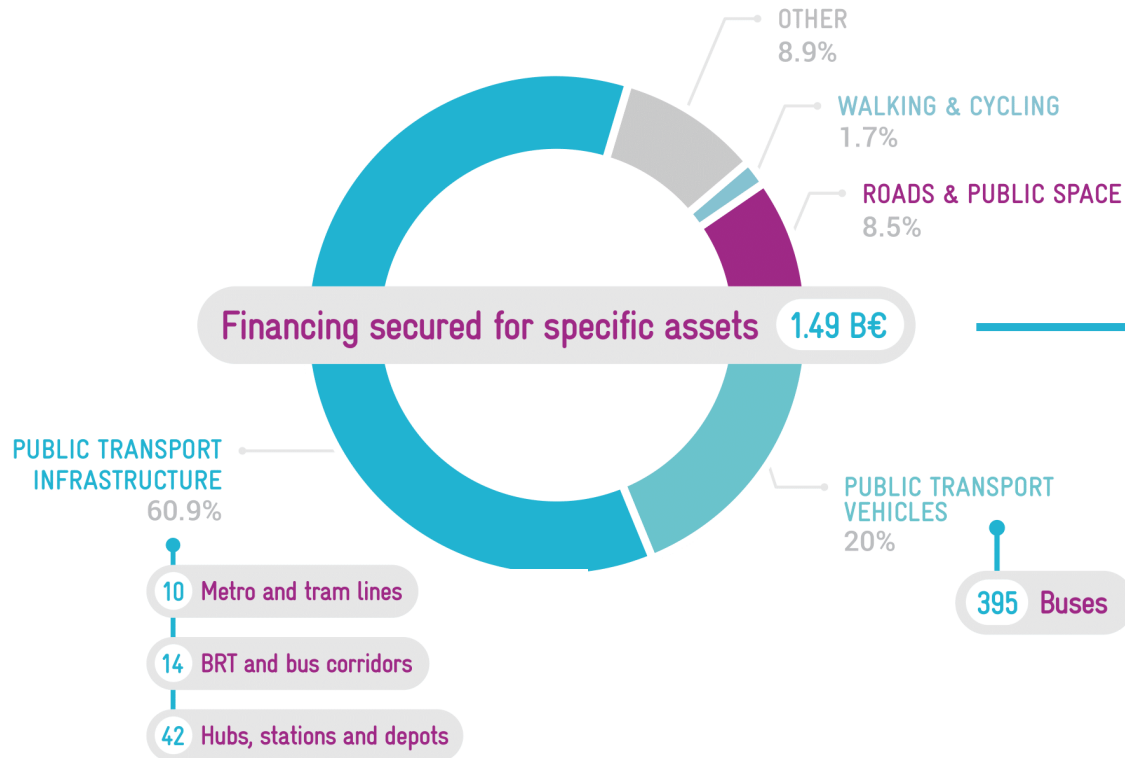
i The percentages represented in the pie chart cover SUMP investments, which represent a total investment need of 18.28 B€.

Mobility plans are key in securing financing

SUMP and NUMPs help our city and country members identify the right projects or programmes for their needs, and we are able to identify the selected measures with cost estimates.



Financed investments and projected impacts



Contributing to low-carbon, safe, and just cities

- Annual GHG emissions in 2030 will be 15.56 MtCO₂ lower (compared to BAU)
- SUMP implementation will enable cities to cut 16% of their annual emissions by 2030
- 10.5 million additional people will have access to public transport
- +5% modal share of sustainable transport modes (compared to BAU)
- 841 lives saved annually through better road safety
- Improved job quality for transport workers

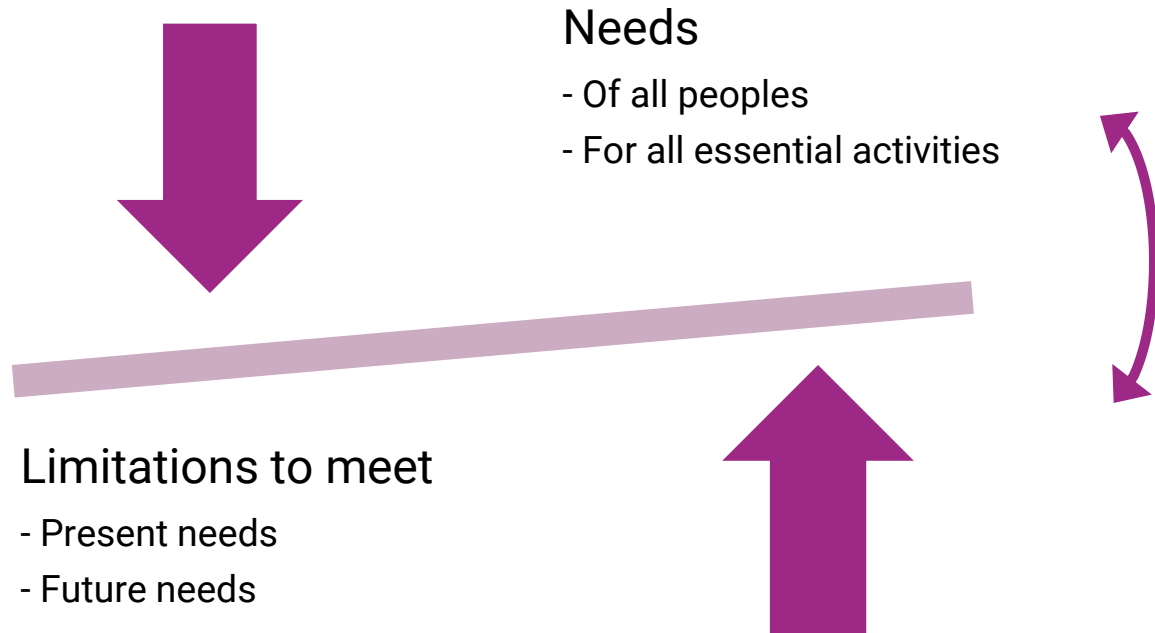
Sustainable Development and the SDGs

What does urban mobility have to do with them?



Sustainable Development

→ “Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs”



Brundtland Commission Report (1987)



Sustainable development

- Balance between social, environmental, and economic dimensions

+ adapted governance





SUSTAINABLE DEVELOPMENT GOALS



Sustainable Development

17 sustainable development goals (SDG)

“A blueprint to achieve a better and more sustainable future for all by 2030”

<https://sdgs.un.org/goals>

SUSTAINABLE DEVELOPMENT GOALS



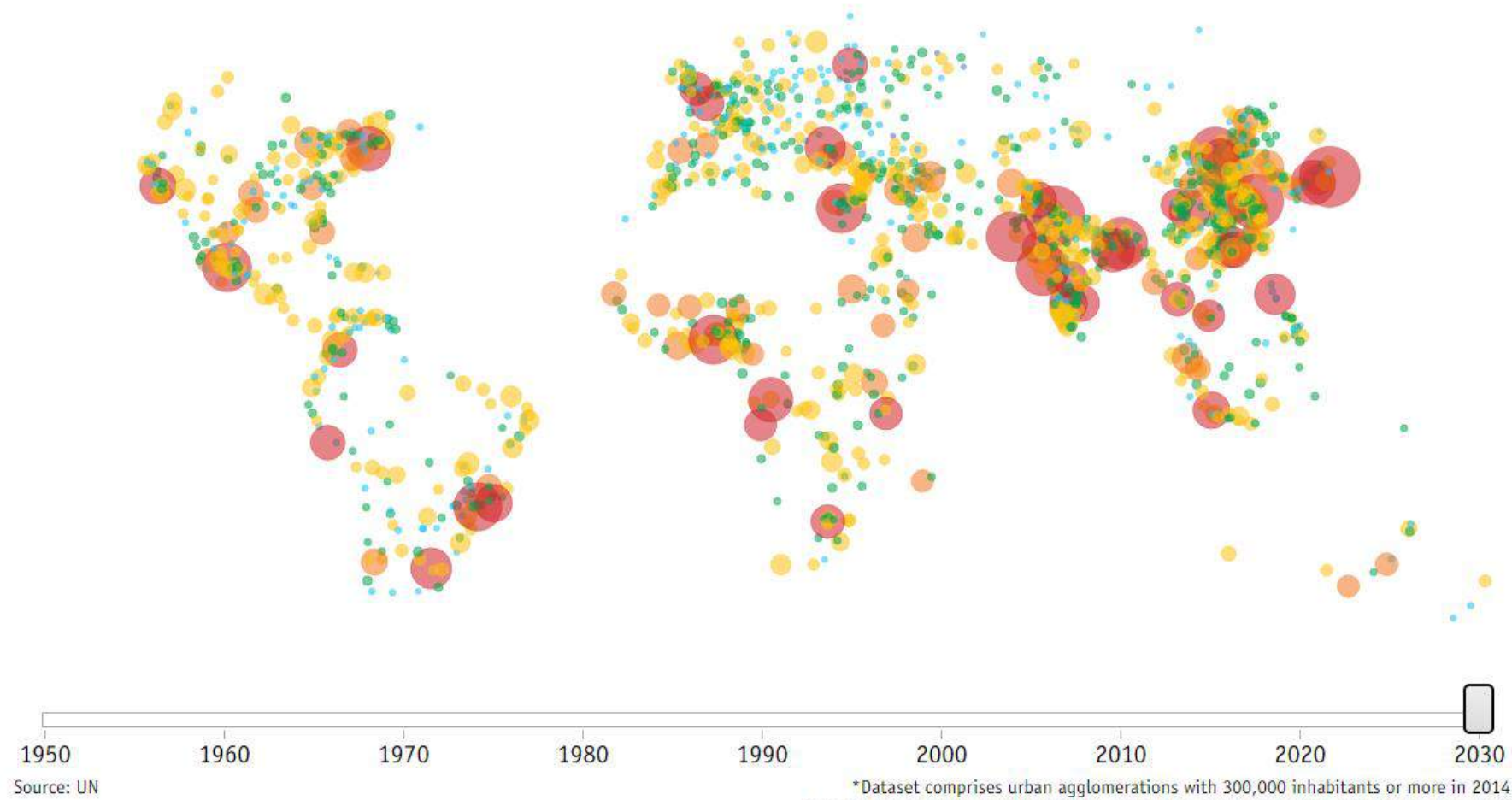
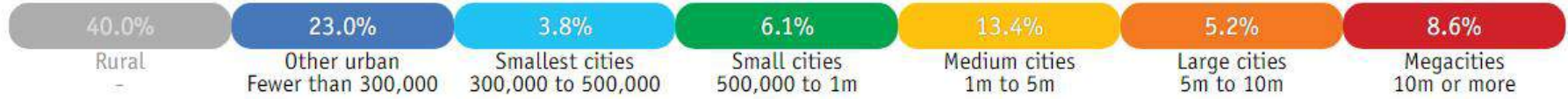
Source: [MobiliseYourCity contribution to sustainable development goals \(SDG\)](#), 2020.

Sustainable Development

Sustainable mobility contributes to SDG

Urbanisation, 2030

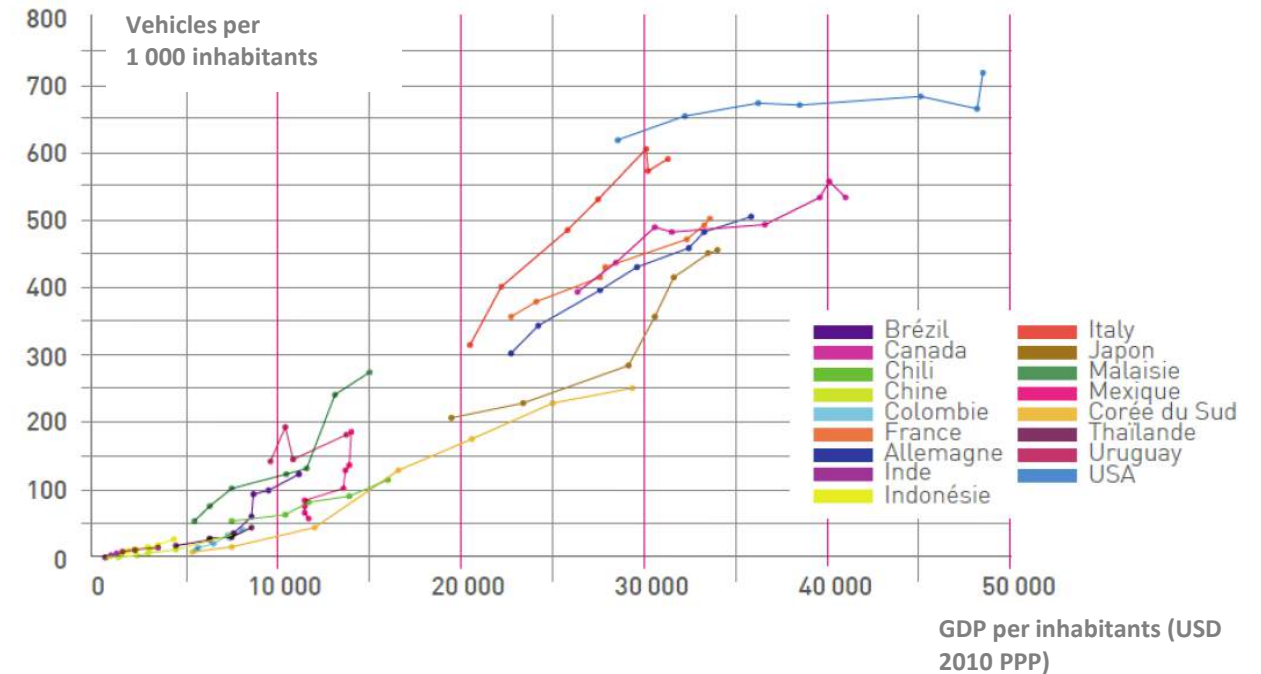
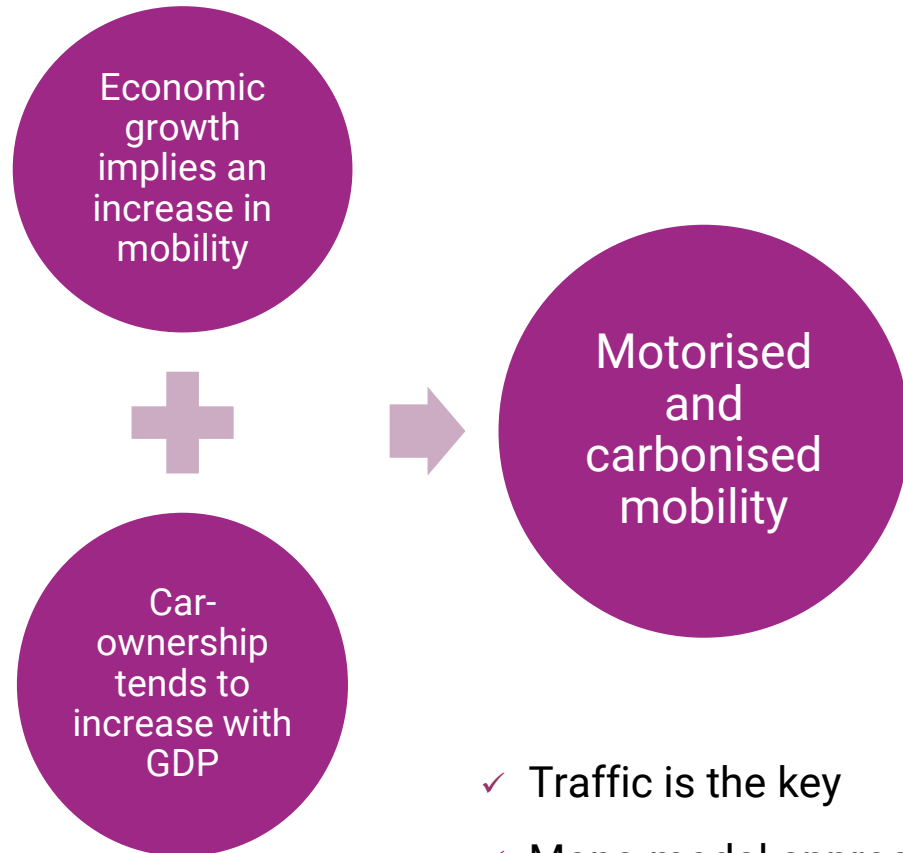
GLOBAL CITY POPULATIONS*



Source: UN

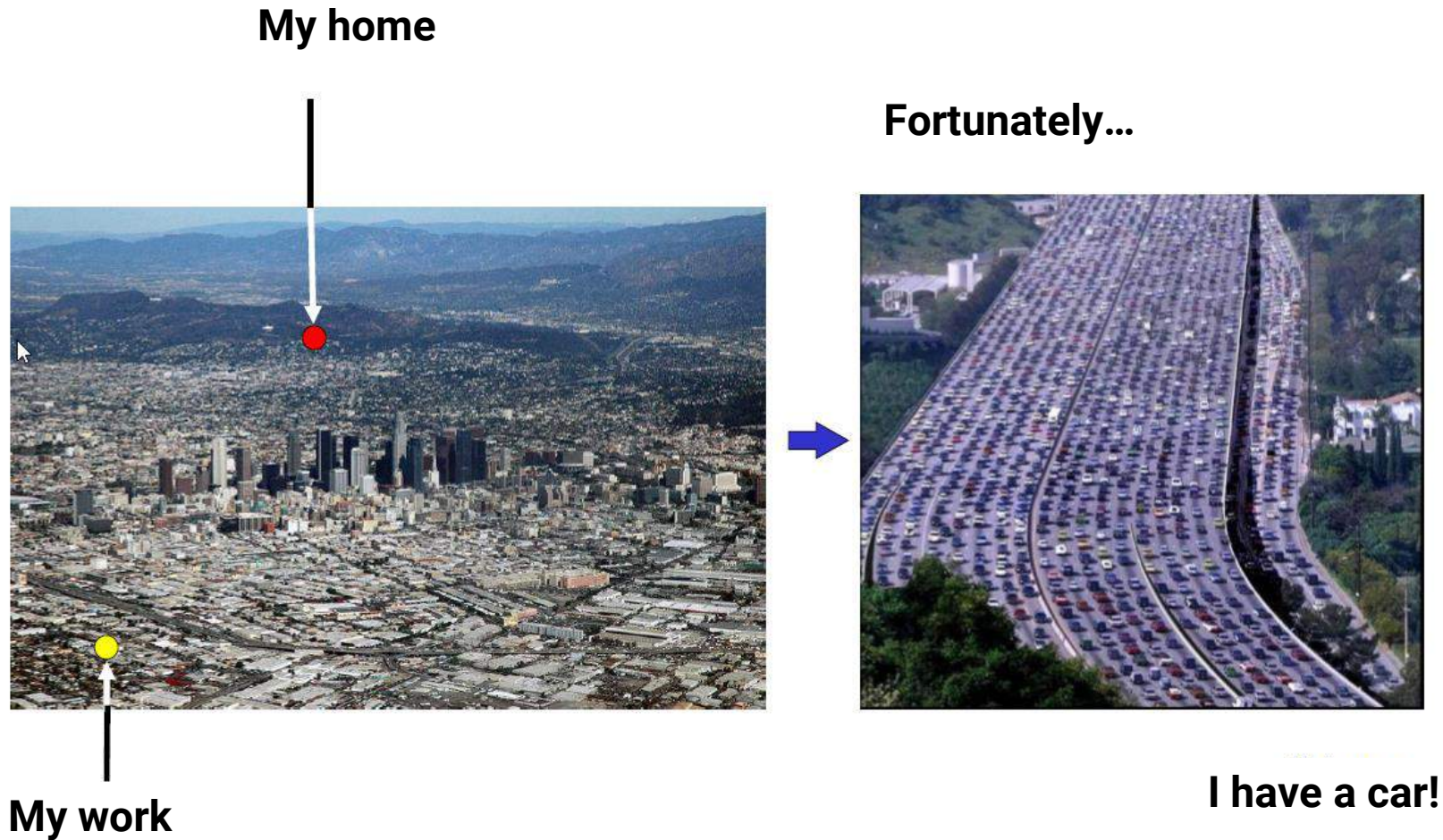
*Dataset comprises urban agglomerations with 300,000 inhabitants or more in 2014. Data are for countries existing in 2014, mapped on modern borders. Projections from 2014.

The traditional transport approach



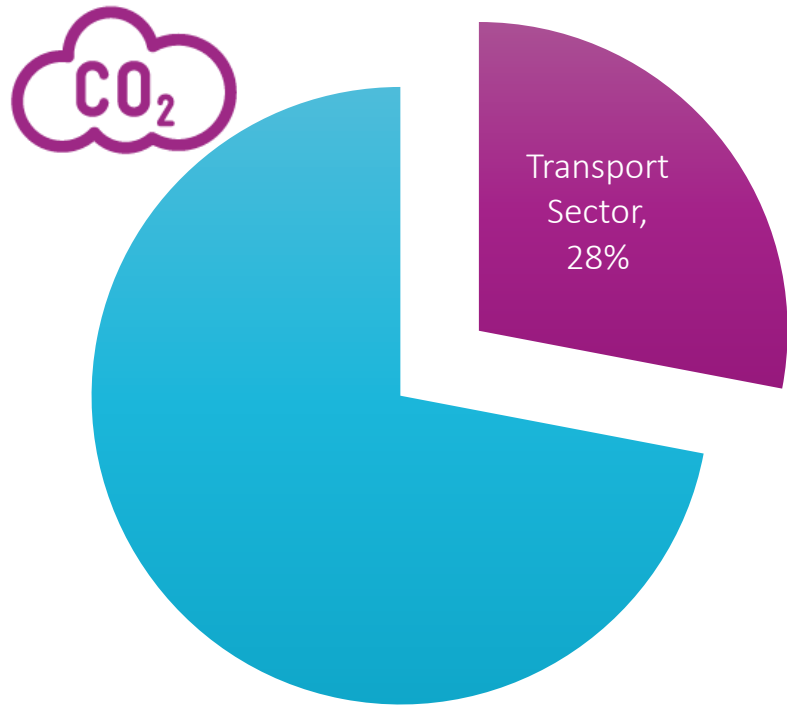
- ✓ Traffic is the key
- ✓ Mono-modal approach
- ✓ Infrastructure-base
- ✓ Project approach
- ✓ Transport only
- ✓ Short and middle terms
- ✓ For an institutional area
- ✓ Limited impact assessment


The traditional transport approach



Need to tackle urban transport emissions

Urban transport is the sector with the **highest growth rate** and needs to be taken into account to achieve the 2-degree target



50% 
emissions from
urban transport



2/3 of world
population in cities
in 2050



> 5 400 Billion USD / year = 2 UK GDP



Need to tackle congestion and road safety

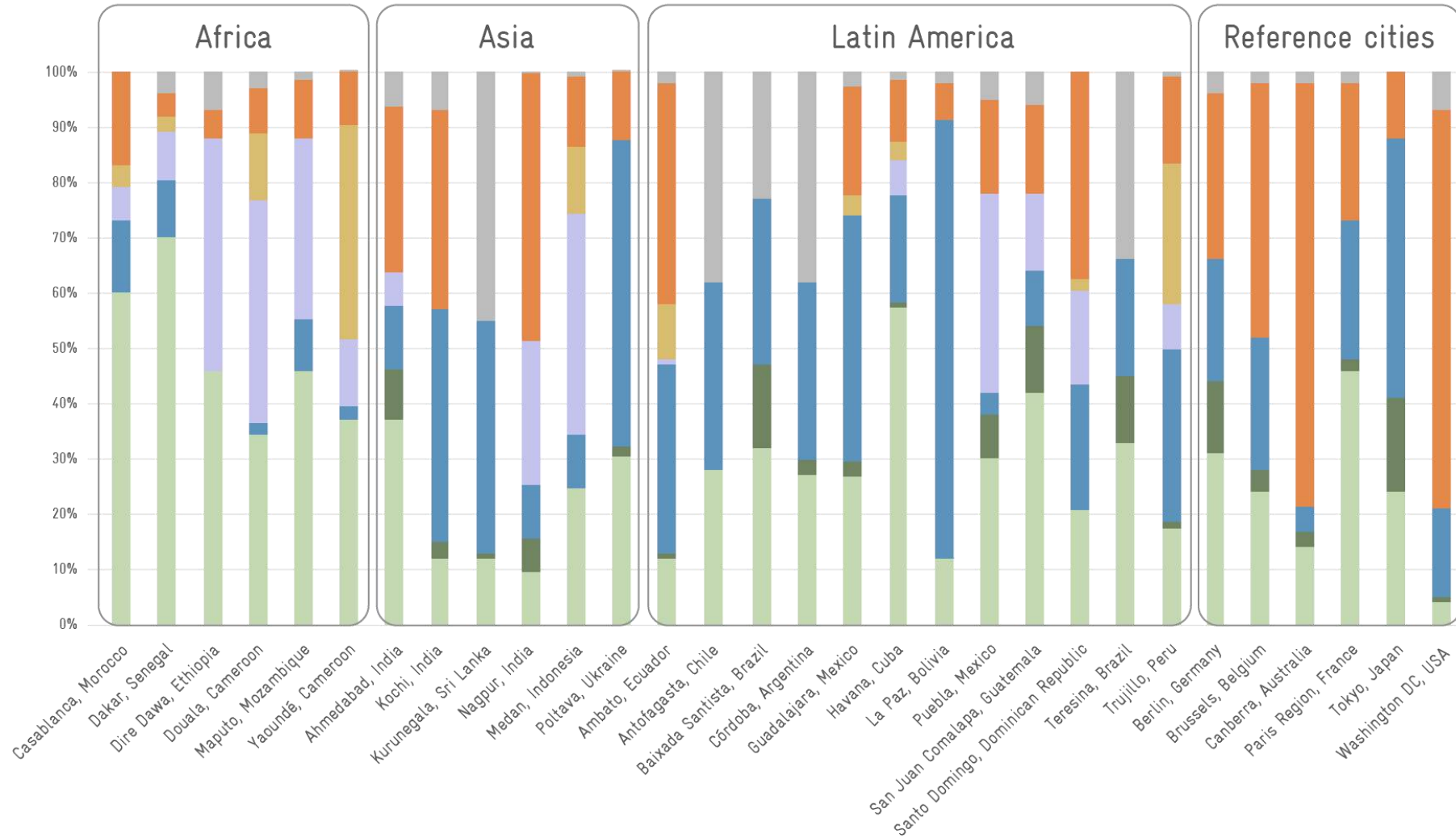
- Road congestion: lost time, variations in travel times, fuel consumption, GHG and pollutant emissions, noise emission, stress, ...
→ Economic, social and environmental costs
- Purely infrastructure-based solutions are inefficient
- Integrated approach including all modes (motorized modes, PT, actives modes, paratransit) and urbanism / mobility
- Urbanism and mobility integration



BUT...

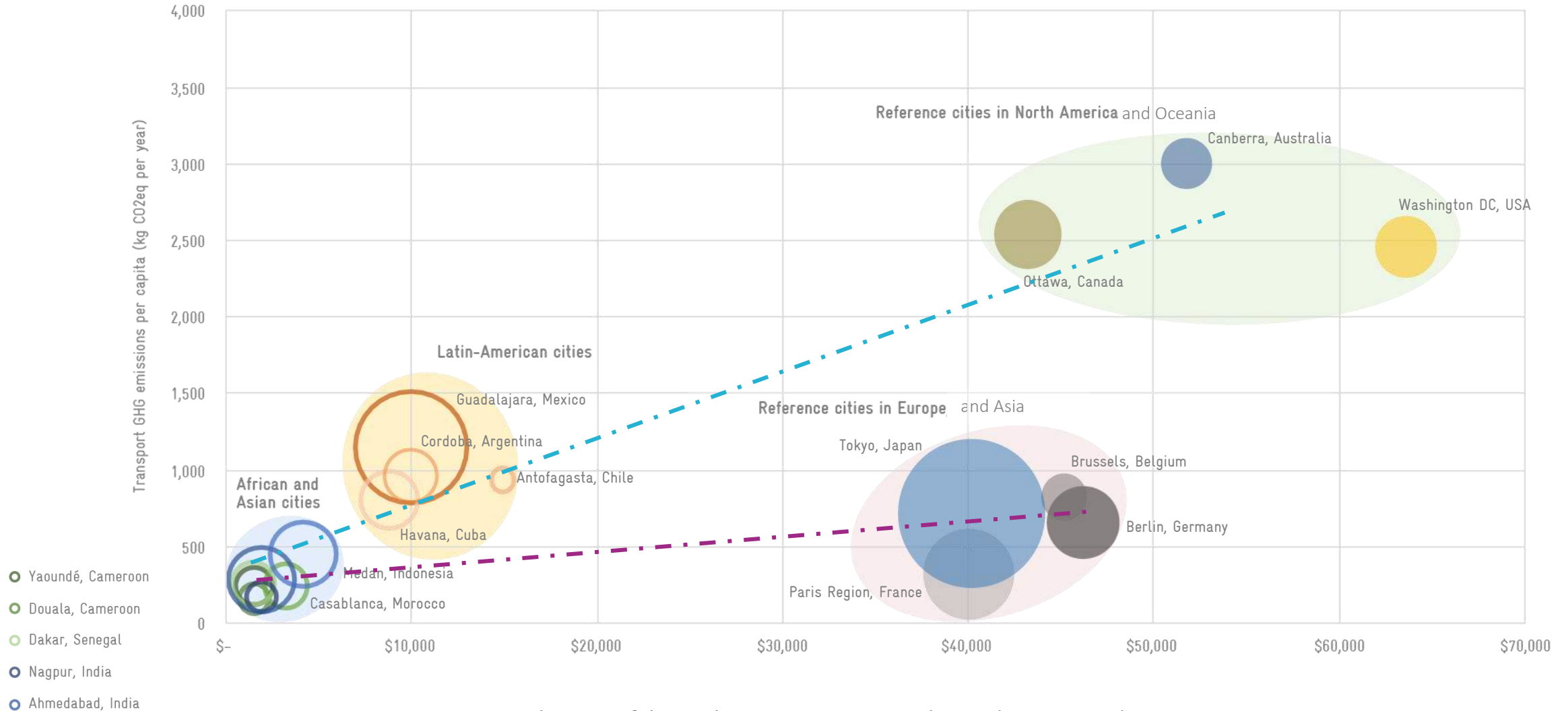
Modal split in MobiliseYourCity member cities

and reference cities



■ Walking
 ■ Cycling
 ■ Formal public transport
 ■ Paratransit
 ■ Taxis
 ■ Private vehicles
 ■ Other/unknown

Transport related GHG emissions in MobiliseYourCity member cities and reference cities



The area of the circle is proportionate to the total GHG annual emissions

The concept of sustainable urban mobility

MobiliseYourCity in action



The MobiliseYourCity vision for sustainable mobility



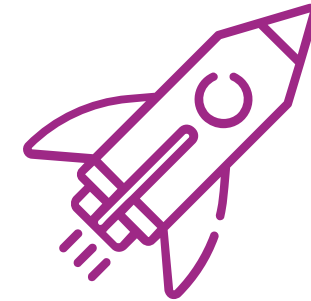
Low carbon



Efficient



Safe and just



= Sustainable Mobility

- People are key
- All modes and all services contribute to the same goals
- At the scale of the Functional Urban Area



Working for equity

- Mobility is the key to jobs, services, education, health...
- Urban mobility can represent a high share of daily wages
- A car-oriented mobility policy is inequitable
- Public Transport and active modes for social equity

Informal modes can represent “20 to 25 % of daily wages in rapidly growing cities such as Delhi (India), Buenos Aires (Argentina) and Manila (the Philippines), and as much as 30 % in Nairobi (Kenya), Pretoria (South Africa) and Dar es Salaam (Tanzania)” *

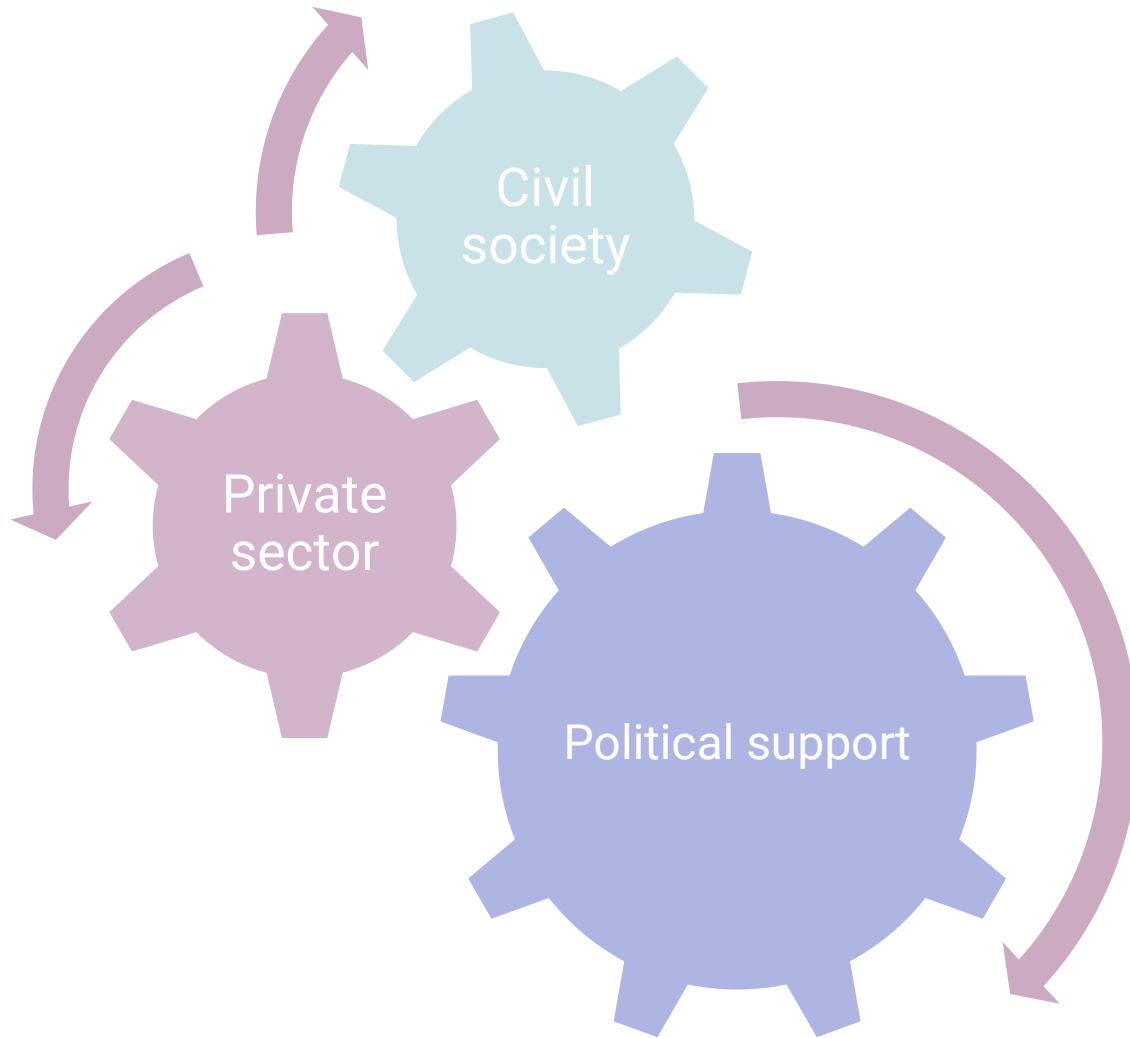
Barriers to sustainable mobility

Barriers (and possible solutions) are as diverse as cities and urban transport system themselves

- Lack of budget for funding urban mobility
- Limited skilled staff resources
- No clear-cut responsibilities
- Traditional ways of transport planning focusing on infrastructure or individual projects
- Lack of stakeholder involvement
- Hardships in resolving target conflicts between different road users and urban functions
- Lack of vision and strategy for the future of mobility in your city



Support to sustainable mobility



- ✓ Enhanced quality of life and a livable city for all
- ✓ Efficient use of resources: the best projects with maximized global impacts, including interactions between different mobility services
- ✓ Systemic approach where different public policies converge
- ✓ Contribution to international and national objectives: GHG, SDG, ...



(E)ASI approach

A tool for developing sustainable mobility

1. Enable
2. Avoid
3. Shift
4. Improve

(E)ASI approach

Enable

Establish an effective and responsible governance system with adequate institutions, human resources and financing

Governance efficiency

Avoid

Minimise the need for individual motorised journeys through appropriate land-use, transport planning and management

Land use efficiency

Shift

Maintain or increase the modal shares of more socially and environmentally sustainable modes, e.g. public transports and non-motorised transports

Multimodal transport system efficiency

Improve

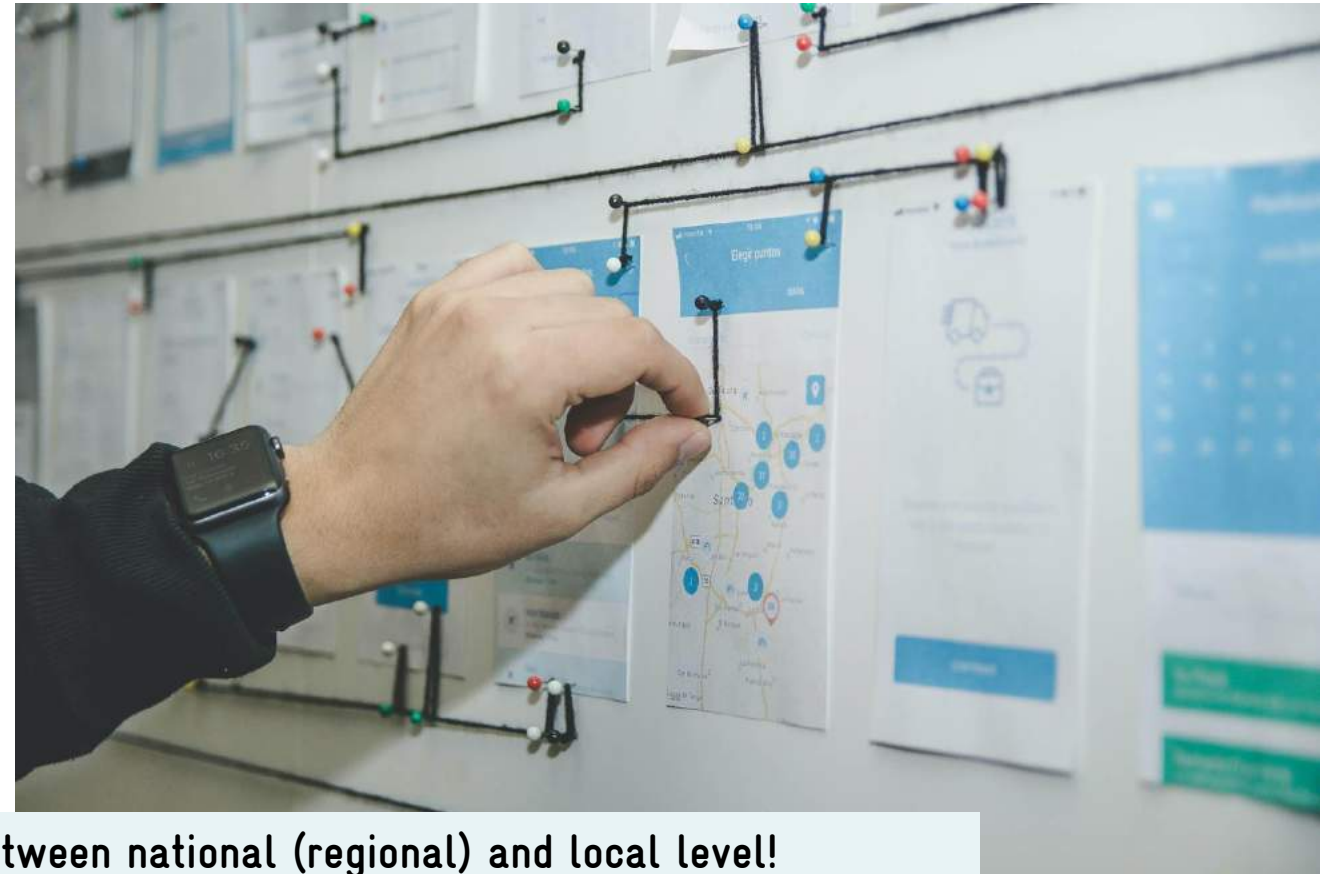
Improve the efficiency and safety of transport modes and services while minimising their environmental footprint

Road space use and vehicle efficiency

(E)ASI approach - E for “Enable”

Create a framework where action is possible

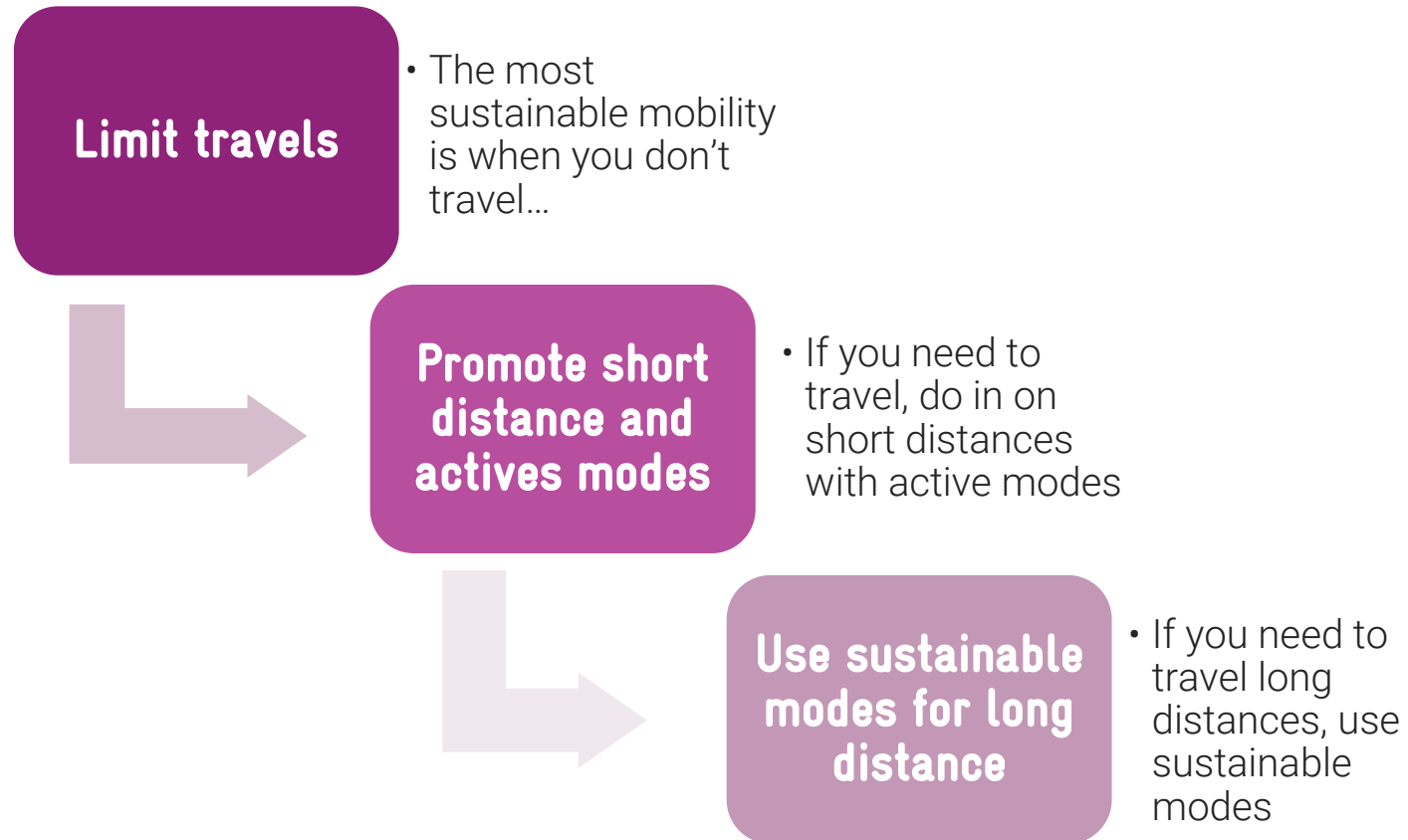
- ✓ Competences are clearly defined
- ✓ An organisation is in charge of urban mobility planning
- ✓ Available human resources and trained staff
- ✓ Financial resources
- ✓ Public and private sectors are associated
- ✓ Concertation of civil society and citizens



**Coordination between national (regional) and local level!
NUMP: National Urban Mobility Policy and Investment Program**

(E)ASI approach - A for "AVOID"

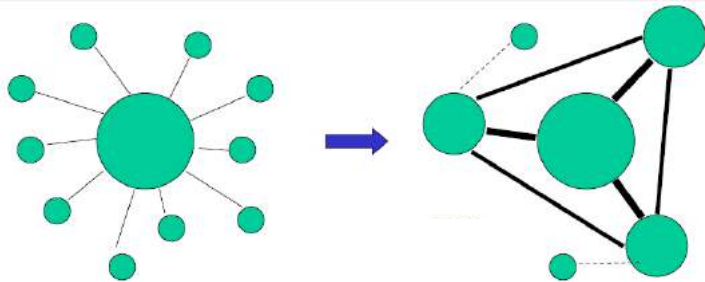
Avoid or limit the increase in travelled kilometers



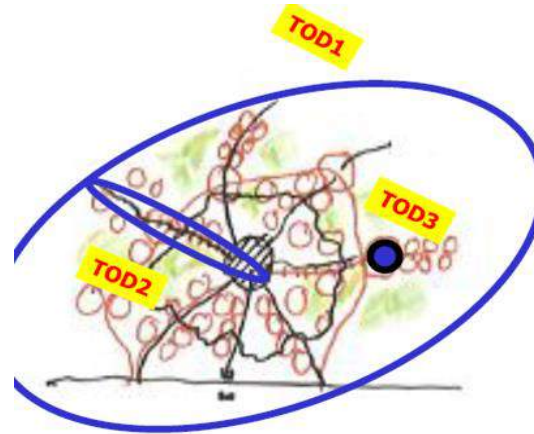
(E)ASI approach - A for "AVOID"

Avoid or limit the increase in travelled kilometers

✓ Diversity



✓ Density










✓ Design



(E)ASI approach - S for "Shift"

Shift to more sustainable transport modes

							
	Mixed Traffic	Standard Bus	Cyclists	One lane BRT	Pedestrians	Tram	Regional Train
Capacity per corridor (person/hour/direction)	2 000	9 000	14 000	17 000	19 000	22 000	80 000
Energy intensity (MJ/p.km)	1.65-2.45	0.32-0.91	0.1	0.24	0.2	0.53-0.65	0.15-0.35
Energy source	Fossil	Fossil	Food*	Fossil	Food*	Electricity	Electricity

- ✓ Preserve and increase the use of modes that consume the least energy
- ✓ Shift travels with individual motorised modes to public transport and active modes

(E)ASI approach - S for "Shift"

Promote active modes

- Safe, continuous networks
- Safe and preserved sidewalk
- Make active modes efficient: create permeability across road and train infrastructures, across buildings, ...

Develop Public Transport

- Coverage of the whole functional area
- Frequency and capacity
- Level of service: comfort, safety, reliability
- Affordable and integrated prices

Limit the use of individual car

- Regulatory action : speed limits, low-emission zones, congestion toll, vehicle registration licence, ...
- Car parking policy
- Tax policy: fuel tax, licence, ...



(E)ASI approach - I for “Improve”

Improve the efficiency of mobility

- Decrease congestion and increase the number of passengers per vehicle
- Improve energy efficiency of vehicles
- Promote new energy sectors: electric vehicles, renewable energies, ...



Figure 1: Differences between traditional transport planning and Sustainable Urban Mobility Planning

Traditional Transport Planning		Sustainable Urban Mobility Planning
Focus on traffic	→	Focus on people
Primary objectives: Traffic flow capacity and speed	→	Primary objectives: Accessibility and quality of life , including social equity, health and environmental quality, and economic viability
Mode-focussed	→	Integrated development of all transport modes and shift towards sustainable mobility
Infrastructure as the main topic	→	Combination of infrastructure, market, regulation, information and promotion
Sectoral planning document	→	Planning document consistent with related policy areas
Short and medium-term delivery plan	→	Short and medium-term delivery plan embedded in a long-term vision and strategy
Covering an administrative area	→	Covering a functional urban area based on travel-to-work flows
Domain of traffic engineers	→	Interdisciplinary planning teams
Planning by experts	→	Planning with the involvement of stakeholders and citizens using a transparent and participatory approach
Limited impact assessment	→	Systematic evaluation of impacts to facilitate learning and improvement

Sustainable urban mobility and comparison with traditional approach



What is a Sustainable Urban Mobility Plan?

The SUMP Concept

A SUMP is a strategic plan developed in a participatory and integrated way to meet people's and businesses' mobility needs in cities and to harmonise and integrate existing planning approaches.

What are the specific needs for MobiliseYourCity geographies?

- Need of increasing the technical capacities of local governments
- Opportunity to establish governance and institutional frameworks compatible with sustainability principles
- Chance to maintain low levels of private motorisation and a high modal share of walking
- Urgency to transform/regulate paratransit services which are the main, if not the only, mode of public transport in the Global South



MobiliseYourCity advocacy activities in Asia



Nonmotorised transport:
changing cities with active
mobility

The Role of walking and cycling
in sustainable urban mobility

MobiliseYourCity Asia Regional Event 2023



Sustainable Urban Mobility Plans SUMP

Adapting the concept to Asian cities by
MobiliseYourCity Asia Programme



What is MobiliseYourCity in Asia?

04.1



MobiliseYourCity Programme in Asia

Enhance ADB–AFD strategic partnership in sustainable urban mobility sector



A MoU signed in 2019 to jointly develop MYC in Asia to support increased ambition of project co-financing. Collaboration between AFD and ADB reconducted in 2023 for a MobiliseYourCity Asia Programme Phase 2.

Objectives of the MobiliseYourCity Partnership in Asia :

- **Develop** (or improve–complement) **Sustainable Urban Mobility Plans** (SUMP)
- **Build capacities** through a knowledge platform, trainings, peer-to-peer advices...
- **Prepare priority projects** (pre–feasibility study, incl. conceptual or preliminary engineering design, emissions’ assessment, gender action plans, etc.)
- **Implement pilot projects**

... Create a pipeline of ADB–AFD sustainable urban transport projects in the region

MobiliseYourCity Programme in Asia – Technical Offer

MobiliseYourCity's methodological offer

SUMP Toolkit



MobiliseYourCity SUMP Guidelines
 SUMP Frequently Asked Questions
 Topic Guide: Participatory processes in urban mobility planning
 Topic Guide: Transport modelling for mobility planning
 Topic Guide: Integrating land-use and urban mobility planning
 Core indicators and monitoring framework
 SUMP Model Terms of Reference
 SUMP Annotated table of contents
 Modelar y planificar la movilidad urbana en tiempos de crisis
 Summaries and final reports

NUMP Toolkit



MobiliseYourCity NUMP Guidelines
 NUMP Model Terms of Reference

GHG Emissions Calculator Toolkit



MobiliseYourCity Emissions Calculator
 MobiliseYourCity Monitoring and Reporting Approach for GHG Emissions
 User manual of the MobiliseYourCity Emissions calculator

Paratransit Toolkit



Understanding paratransit
 Diagnose paratransit services
 Reforming the paratransit sector
 Contracting options for paratransit reform
 Paratransit in Asia
 Recommendations to Abidjan for paratransit reform
 Paratransit case studies

Governance Toolkit



Understanding urban mobility governance
 Diagnosing urban mobility governance
 Enhancing urban mobility governance
 Who pays what for urban mobility
 Urban mobility governance case studies

Specific innovative offer



Linking Land-Use and Mobility Planning (Integration Mass Rapid Transit Systems)

Diagnosis, Measure selection, Concept Design



Active Modes Introduction, Diagnostic, Financing, Concept Design

Technical Studies as outcome

Example of Technical Study:

- Physical Planning of Transit Interchanges in Ahmedabad (India)
- Preparation of a Mobility Improvement Plan along North-South Railway Station Corridor in Kochi (India)



CONSULTANCY SERVICE FOR PHYSICAL PLANNING OF TRANSIT INTERCHANGES IN AHMEDABAD (INDIA)

Task 3 : General guidelines and Concept Plan
 Final Deliverable



MobiliseYourCity Asia – Refine the offer

Synthesis of ADB/AFD joint potential Technical Assistance area through MobiliseYourCity Asia

SUSTAINABLE URBAN MOBILITY PLANS (SUMPs)

- **Full SUMP development** (includes technical mobility and housing surveys; participative approach with milestone event as “mobilise days”; optional Concept Design for Priority Projects)
- **SUMP Component** (i.e. action plan with priorities; strategic planning – however SUMP Component can be elaborated only based on existing available, consistent, and verified mobility data)

PROJECT PREPARATION STUDIES (PPSs)

- **Comprehensive Study Preparation Sustainable Mobility Project** (study focus on an identified priority project that fall into MobiliseYourCity approach)
- **Additional Surveys to engage an identified priority project** (based on city partner request and implementing partner needs to pursue mobility project development)

**TAILORED CAPACITY DEVELOPMENT AND KNOWLEDGE DISSEMINATION
(on SUMPs or Technical Urban Transport Solutions)**

MobiliseYourCity Partner Countries and Cities in Asia

ZOOM: service

MOBILITY PLANNING

Supporting implementation and investment ready plans for inclusive and low-carbon transport

CAPACITY BUILDING

Equipping practitioners with tested and scalable solutions

ADVOCACY

Encouraging institutions and individuals to embrace and resource sustainable mobility

IMPLEMENTATION SUPPORT

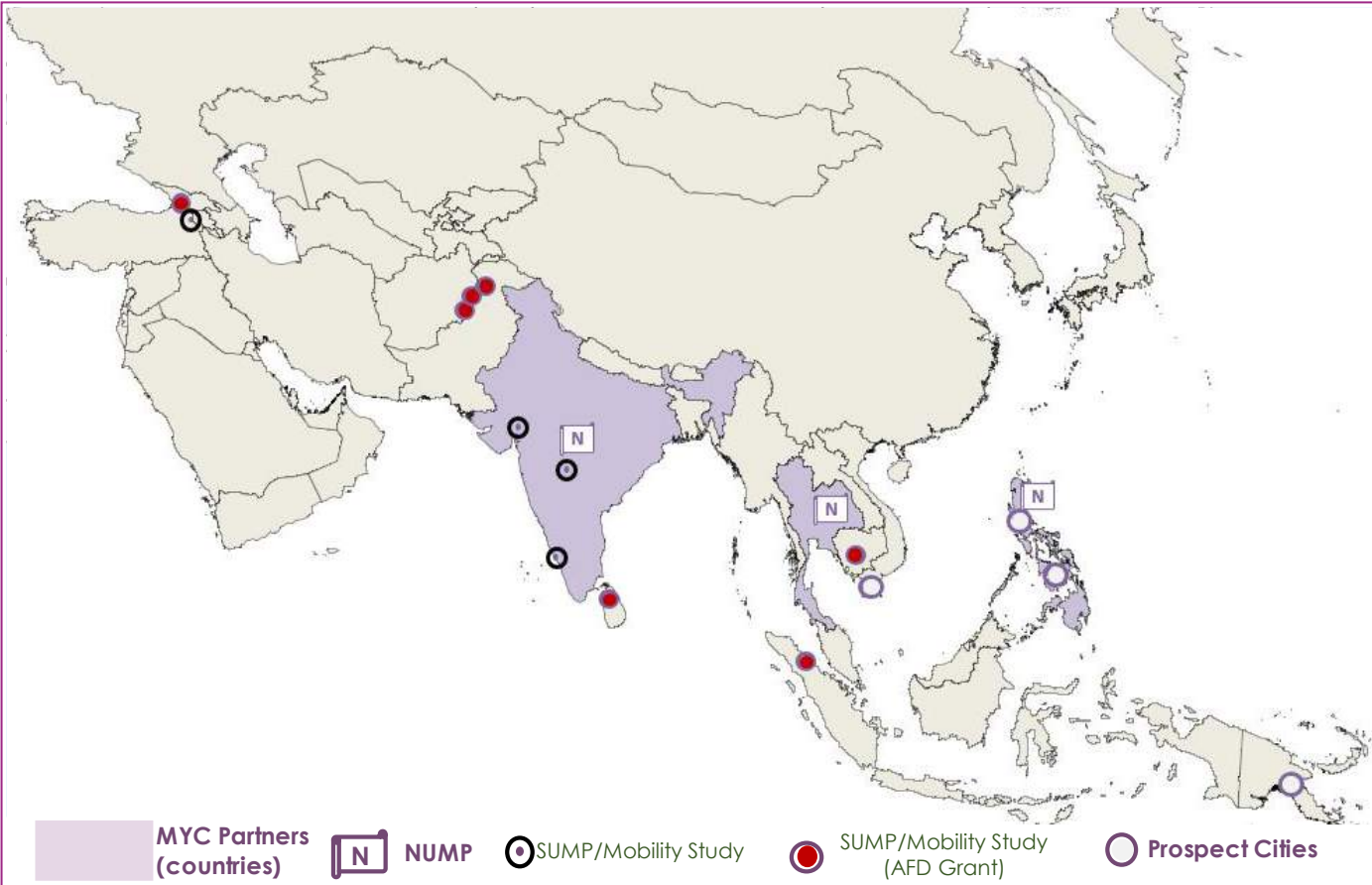
Empowering members to bridge planning with implementation for green and just cities



- Peshawar, Abbottabad, Mingora (*Pakistan*) – AFD & ADB Led
- Tbilisi (*Georgia*) – ADB & AFD Led
- Phnom Penh (*Cambodia*) – AFD & ADB Led
- Nagpur, Kochi, Ahmedabad (*India*) – AFD Led
- Kurunegala (*Sri Lanka*) – AFD Led
- Medan (*Indonesia*) – AFD Led
- Aizwal (*India*) – ADB & AFD Led (*starting*)
- Davao City (the Philippines) (*under preparation*)



- India
- Thailand
- Philippines



Countries members:

- Philippines
- Sri Lanka
- Thailand
- India

City members:

- | | |
|---|---|
| ○ Kurunegala (<i>Sri Lanka</i>) | ○ Peshawar, Abbottabad, Mingora (<i>Pakistan</i>) |
| ○ Tbilisi (<i>Georgia</i>) | ○ Yerevan (<i>Armenia</i>) |
| ○ Medan Metro. Area (<i>Indonesia</i>) | ○ Phnom Penh (<i>Cambodia</i>) |
| ○ Nagpur, Kochi, Ahmedabad, Aizwal (<i>India</i>) | |

MobiliseYourCity Asia Regional Events in 2023 – Community of Practice

MobiliseYourCity Regional Event, ADB HQ



- 3 days-event in Manila
- More than 60 participants (plenary sessions and workshops)
- Innovative topics: SUMP, NMT, Land-Use / Mobility planning integration, Finance, Paratransit, Urban Mobility Governance



Stakeholder Consultation Seminar in Phnom Penh (Cambodia)



- 1 day event with high level stakeholders + local consultation mission
- 70 participants (including other international agencies)
- Topic: Adapting and Upgrading the Urban Transport Master Plan; NMT and Mass Rapid Transit Corridor (BRT)

MobiliseYourCity is Promoting Sustainable Urban Mobility Plans (SUMPs) in the Region

04.2



What is a SUMP ?

All transport modes developed in an integrated manner

Stakeholders engagement and citizens participation

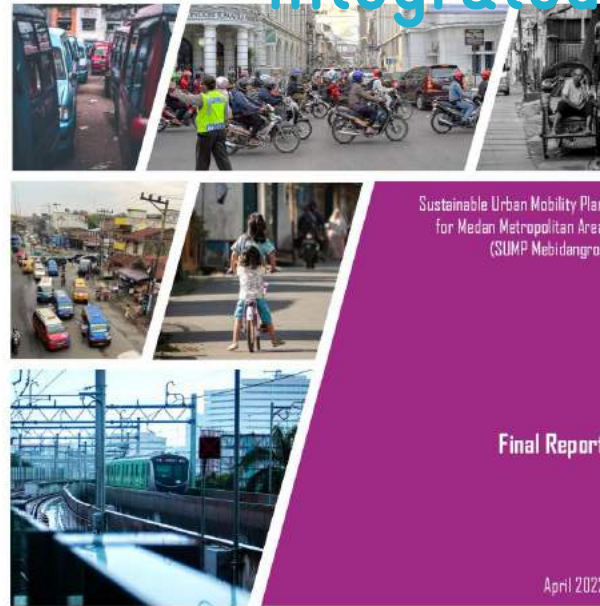
Objectives in favor of climate change mitigation and adaptation

Monitoring and evaluation

User-oriented approach

Cross sectoral cooperation

Use of the innovation and technologies' potential



a strategic plan developed in a participatory and integrated way

Why SUMP Guidelines ?

First SUMP launched in 2018...

The MobiliseYourCity Global Partnership

Our members and donors

72 Cities

16 Countries

6 Donors

Donors

European Union
France (AFD, FFEM, MTE)
Germany (BMUV, BMZ)

Eastern Europe

Cities
Chernivtsi, Ukraine
Lviv, Ukraine
Poltava, Ukraine
Vinnytsia, Ukraine
Zhytomyr, Ukraine

Latin-America and the Caribbean

Countries

Colombia
Dominican Republic
Ecuador

Cities

Córdoba, Argentina
Baixada Santista, Brazil
Belo Horizonte, Brazil
Brasília, Brazil
Curitiba, Brazil
Fortaleza, Brazil
Recife, Brazil
Teresina, Brazil
Ibagué, Colombia
Havana, Cuba
Santo Domingo, Dominican Republic
Ambato, Ecuador
Cuenca, Ecuador
Loja, Ecuador
Quito, Ecuador
Puebla, Mexico
Arequipa, Peru
Trujillo, Peru

Africa

Countries

Burkina Faso
Cameroon
Ethiopia
Madagascar
Morocco
Togo
Tunisia
Uganda

Cities

Bobo Dioulasso, Burkina Faso
Ouagadougou, Burkina Faso
Douala, Cameroon
Yaoundé, Cameroon
Dire Dawa, Ethiopia
Hawassa, Ethiopia
Kumasi, Ghana
Abidjan, Ivory Coast
Bouaké, Ivory Coast
Antananarivo, Madagascar
Mahajanga, Madagascar
Nouakchott, Mauritania
Agadir, Morocco
Al-Assima (Rabat Salé), Morocco
Beni Mellal, Morocco
Casablanca, Morocco
El Jadida, Morocco
Fes, Morocco
Kenitra, Morocco
Khemisset, Morocco
Khouribga, Morocco
Marrakech, Morocco
Oujda, Morocco
Safi, Morocco
Settat, Morocco
Maputo, Mozambique
Windhoek, Namibia
Niamey, Niger
Dakar, Senegal
Mbour, Senegal
Thiès, Senegal
Dodoma, Tanzania
Lomé, Togo
Sfax, Tunisia

Asia

Countries

India
The Philippines
Sri Lanka
Thailand

Cities

Yerevan, Armenia
Phnom Penh, Cambodia
Tbilisi, Georgia
Ahmedabad, India
Kochi, India
Nagpur, India
Medan, Indonesia
Mandalay, Myanmar
Abbottabad, Pakistan
Mingora, Pakistan
Peshawar, Pakistan
Kurunegala, Sri Lanka
Ankara, Türkiye

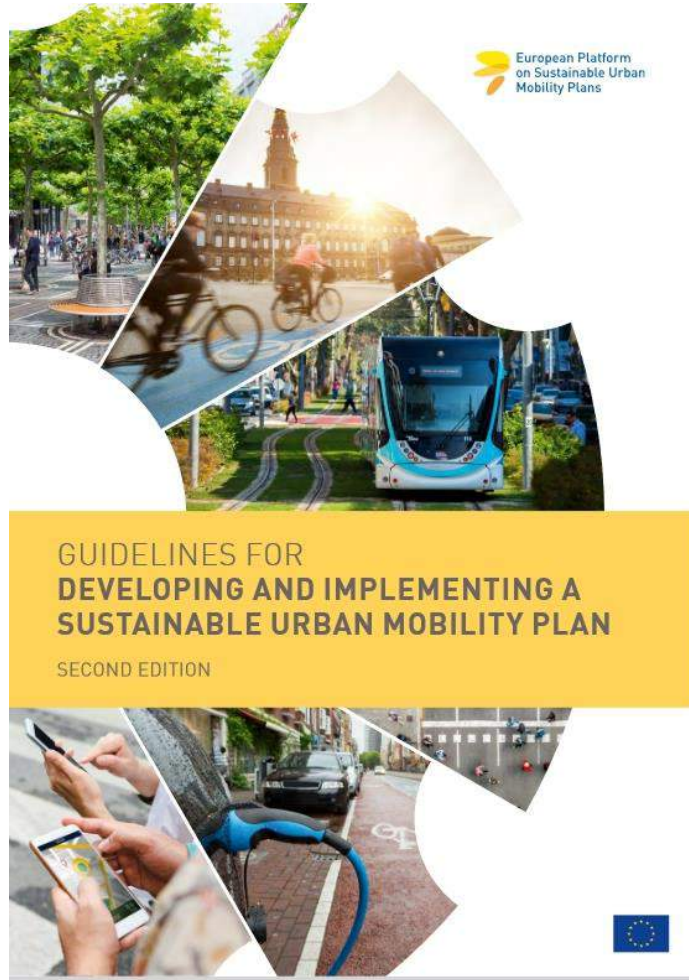
...20 completed SUMP

11 SUMP ongoing

Opportunity for sharing feedback on each phase of the process, until implementation

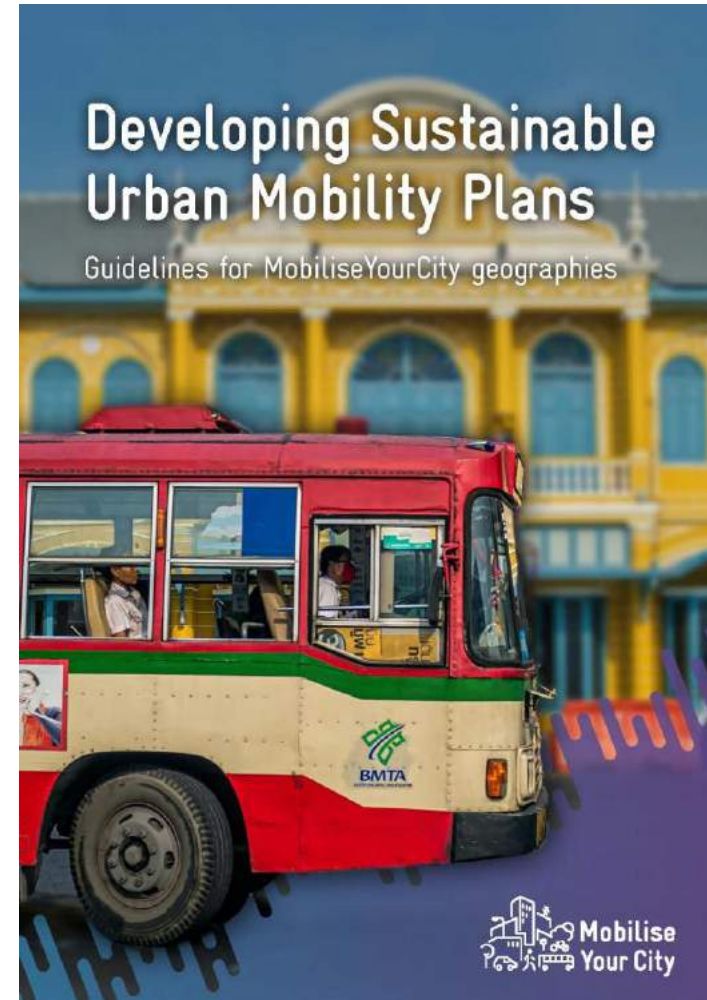
Why SUMP Guidelines ?

From...



A document well aligned with European guidelines

...to



Although suited for the global south context

Taking in consideration the context: Predominance of paratransit, limited public capacities and financial resources, lack of planning culture

Why SUMP Guidelines ?

Necessity to address the "how to"

Change of paradigm compared to traditional transport planning

Cities from the global south may feel unready or limited in their capacity to handle such intensive and multidimensional project

SUMP Annotated Table of Contents



Core indicator and monitoring framework



Monitoring and Reporting approach for GHG emissions



Reforming paratransit



Driving change: Reforming urban bus services



Going electric: A pathway to zero-emission buses



CHANGING TRANSPORT Facilitating climate actions in mobility



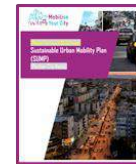
NUMP Toolkit



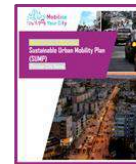
SUMP Toolkit



SUMP Model Terms of Reference



NUMP Model Terms of Reference



Understanding paratransit



SUMP FAQs



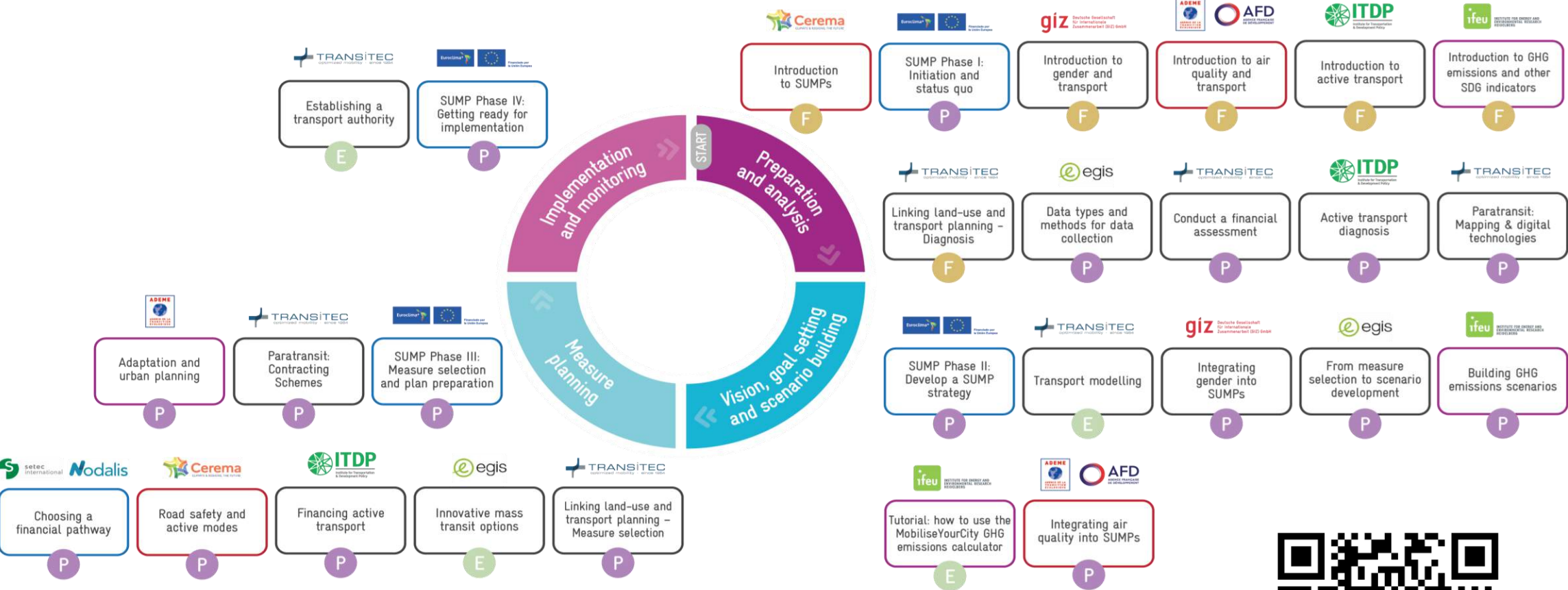
NUMP Guidelines



Emissions Calculator



SUMP - MobiliseYourCity's training materials



Funded by

Levels of proficiency

F Fundamentals P Practitioner E Expert



[Download the catalogue](#)

Why SUMP Guidelines ?

Opportunity to share good practices and strengthen the communities of practice



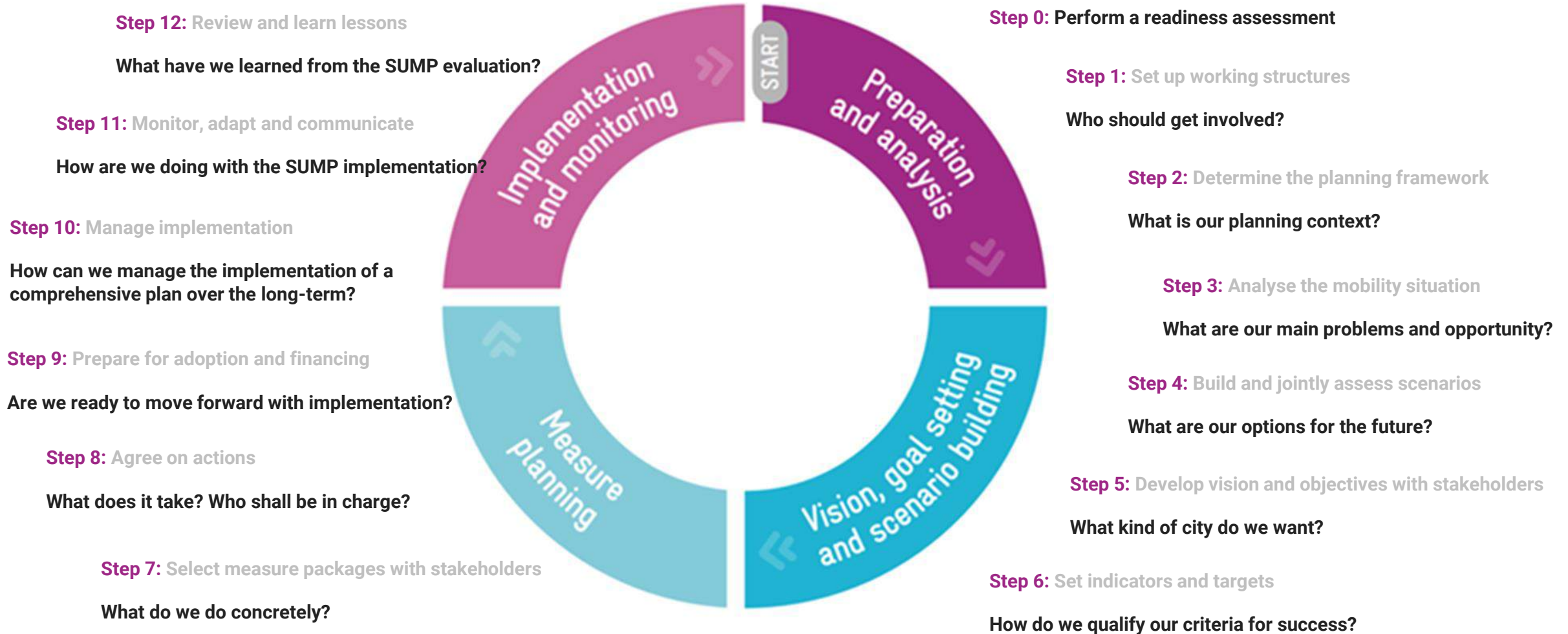
How a SUMP is structured? A glimpse of methodology



04.3

The SUMP cycle

Overview of the decision-maker



The SUMP cycle - 4 phases and 13 steps

A recap of main phases and steps, with related activities, tools and outputs

2 Phase 2: Strategy development

Step 4: Build and jointly assess scenarios

Objectives of this step:

- Develop a set of scenarios that are realistic, credible and challenging
- Identify the key stakeholders and their interests
- Engage stakeholders in the development and assessment of scenarios
- Develop a set of scenarios that are realistic, credible and challenging
- Identify the key stakeholders and their interests
- Engage stakeholders in the development and assessment of scenarios

Tools	Methods	Outputs
<ul style="list-style-type: none"> Scenario Process Model Scenario Canvas Scenario Assessment Scenario Development Scenario Assessment 	<ul style="list-style-type: none"> Stakeholder analysis Scenario Canvas Scenario Assessment Scenario Development Scenario Assessment 	<ul style="list-style-type: none"> Set of scenarios for the development of a sustainable urban mobility plan Stakeholder analysis Scenario Canvas Scenario Assessment Scenario Development Scenario Assessment

Name	Example										
Map of the Metropolitan Area											
Stakeholders and their involvement in the SUMP process	<table border="1"> <thead> <tr> <th>Stakeholder</th> <th>Level of involvement</th> </tr> </thead> <tbody> <tr> <td>Strong involvement</td> <td>Participatory support</td> </tr> <tr> <td>Medium involvement</td> <td>Support in both preparation and implementation</td> </tr> <tr> <td>Low involvement</td> <td>Technical expertise</td> </tr> <tr> <td></td> <td>Public support</td> </tr> </tbody> </table>	Stakeholder	Level of involvement	Strong involvement	Participatory support	Medium involvement	Support in both preparation and implementation	Low involvement	Technical expertise		Public support
Stakeholder	Level of involvement										
Strong involvement	Participatory support										
Medium involvement	Support in both preparation and implementation										
Low involvement	Technical expertise										
	Public support										



Plan stakeholders and citizen engagement

Participation in processes rather than a methodology. It is a culture that the local context creates and evolves over time. It is not a one-time activity but a continuous process that evolves over time.

Participation can thus pursue 3 different goals: **communicate or advertise, collect information and collaborate**. The more participatory activity, the more the public's interest, knowledge or involvement in the SUMP grows and the more engaged the public is in the process. It is assumed that stakeholders get empowered throughout the SUMP elaboration and continue their participative, meaningful contribution.

Figure 12. Different engagement levels in participatory processes and observations among stakeholders.

The participatory process aims to address respectively the citizens' and stakeholders' needs, including public, institutional, technical staff, operators, businesses and representatives of the private sector. Depending on the level of awareness of each group, the participatory process may be conducted sequentially, considering that participants will progress in level and level of knowledge about the topic to be discussed. For the success of the process, the public and the private stakeholders may result in a participatory process.

Key success factors have been identified out of various SUMP's around the globe carried out under the MobiliseYourCity initiative:

- Organise consultations with stakeholders continuously along the SUMP elaboration and implementation. This participatory process must be integrated from the beginning and continuously, based on the needs of the citizens and the project.
- Early stakeholder and citizen engagement should be planned from the beginning to identify adequate resources and a wider network. As mentioned in previous chapters, major activities may be:
 - Identify stakeholders and their interests
 - Identify stakeholders and their interests
 - Identify stakeholders and their interests
 - Identify stakeholders and their interests
 - Identify stakeholders and their interests

Key messages based on lessons learned from other Cities that has been engaged into a SUMP development process

BOX 16 Integrating the demands of civil society and the SUMP objectives, the example of Yaoundé, Cameroon

At Yaoundé, an initiative was first issued in 2017 to strengthen the public's will in participating in the SUMP process in an orderly, transparent and participatory manner. The initiative was the result of the need to strengthen the support of the citizens in the SUMP process. The initiative was implemented in 2017 and 2018. The initiative was implemented in 2017 and 2018. The initiative was implemented in 2017 and 2018.

The initiative was implemented in 2017 and 2018. The initiative was implemented in 2017 and 2018. The initiative was implemented in 2017 and 2018.

Concrete examples or best practices experienced by partner Cities around the world

START



PREPARATION AND ANALYSIS

Perform a readiness assessment ①

Set up working structures ②

Determine planning framework ③

Analyse mobility situation ④

PHASE I

Phase 1 – Preparation and analysis

What are our resources? How to get ready?

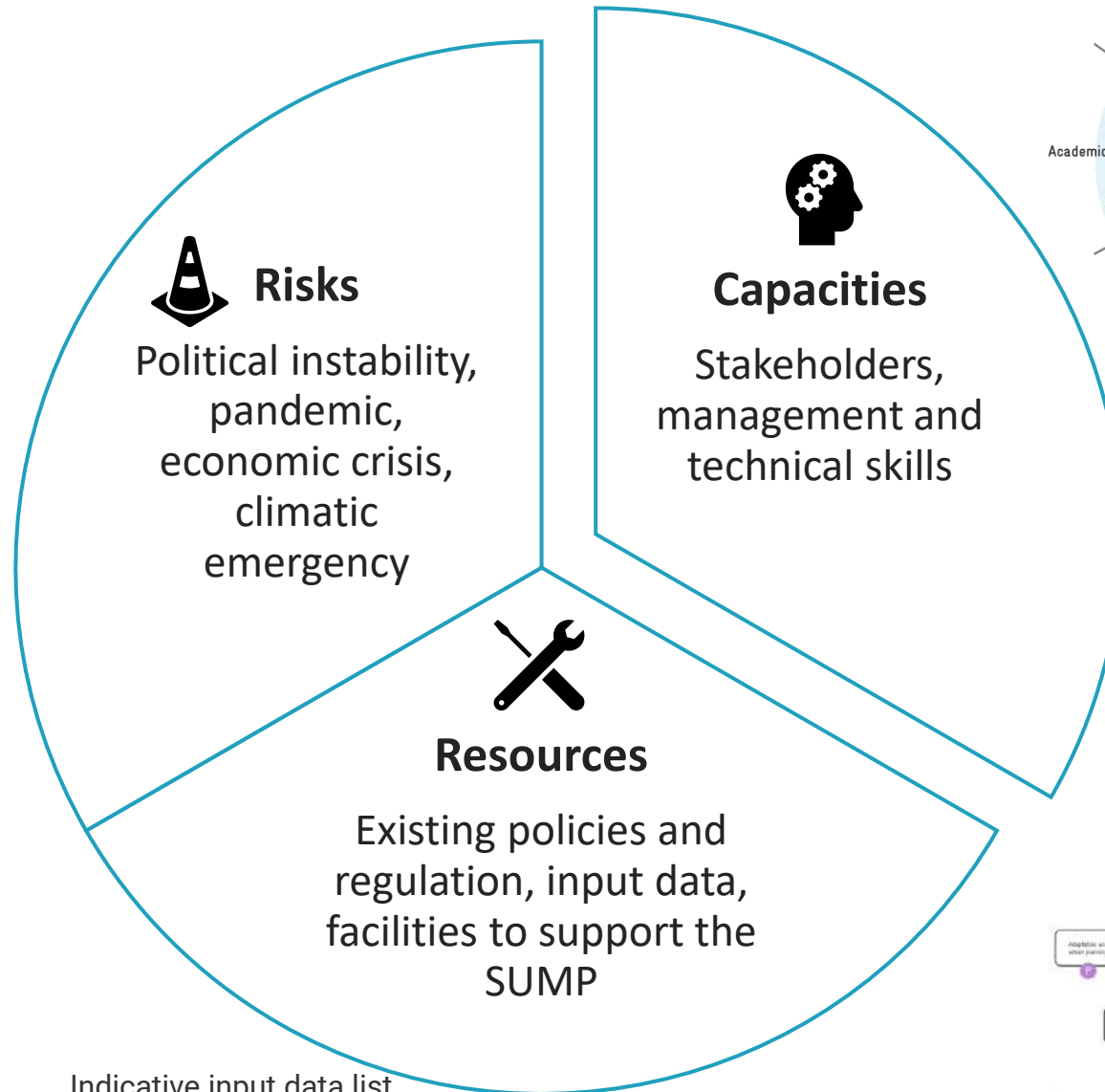
Who should get involved?

What is our planning context?

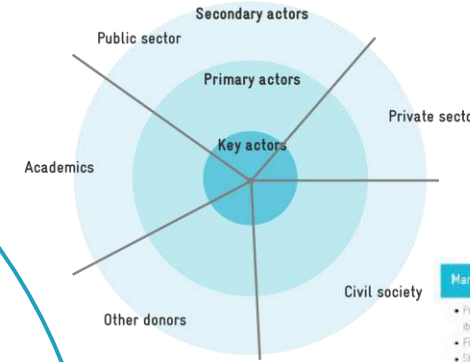
What are our main problems and opportunities?

Step 0 – Perform a readiness assessment

Risk matrix : consider the electoral cycle, the vulnerability of human activities and mobility to pandemics, purchasing power and price volatility, the nature and criticality of climate risks.



Indicative input data list

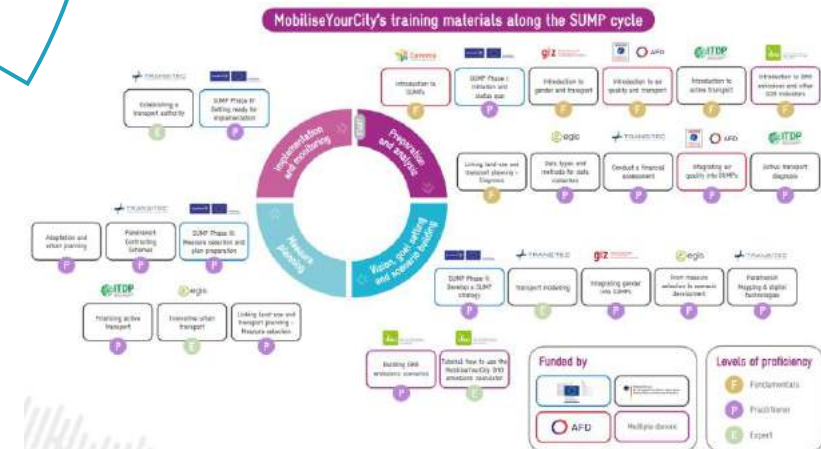


Stakeholders mapping

- Management skills for project coordination**
- Project management (team building, process development, moderation and documentation)
 - Financial management (budget planning)
 - Staff management (incl. managing multidisciplinary teams, made up of internal and external staff)
- Technical skills of the team members**
- Urban planning and transport planning, including regulatory framework
 - Expertise in important sectoral policies (economic, social, environmental)
 - Moderation, mediation
 - Data collection methods and empirical analysis (surveys, interviews and modelling)
 - Knowledge of mobility measures and impact assessment
 - Writing and design skills for public relations
 - Economic analysis, funding and investment expertise
 - Legal procurement expertise

Management and technical skills checklist

Options for building capacities



Step 1 – Set up working structures

Who should get involved?



	Preparation and Analysis	Strategy development	Measure planning	Implementation and Monitoring
Inform	<ul style="list-style-type: none"> Face-to-face: information event, Press conference, Information booth/stand in public spaces, Information campaign, local information/visitors as ambassadors & multipliers to the Community Online: Social Media posts, Website, International App, Brochures/Flyers, Newsletter 			
Consult	<ul style="list-style-type: none"> Surveys: Drive-by, on-site, on household Co-designing data: Co-design based survey, participatory mapping, 360° cameras 	<ul style="list-style-type: none"> Interviews: Stakeholders, partners, key people 		<ul style="list-style-type: none"> Evaluation questionnaires & surveys (internal or external) Evaluation interviews (stakeholders, key partners)
Collaborate	<ul style="list-style-type: none"> Problem solving workshops: Co-designing, Brainstorming 	<ul style="list-style-type: none"> Focus groups: Stakeholders, multi-topic, Public discussion, follow-up groups Women's workshop: Gendering, Value co-creation Shared vision workshop 	<ul style="list-style-type: none"> Measure workshop: consultation Financing / planning workshop 	<ul style="list-style-type: none"> Field try: Co-implementation, Co-evaluation, Co-maintenance
Empower		<ul style="list-style-type: none"> Social board: Follow-up of the plan by citizens 	<ul style="list-style-type: none"> Participatory budgeting 	<ul style="list-style-type: none"> Co-implementation, Co-evaluation Trainings, exercises on key subjects

If the City decides to seek external support, the TOR shall **specify local practices, actual needs and City resources available**, considering the capacities of the administration in charge

Build-up a team that gather a **large variety of profiles**, encouraging connection with other departments

Identify a **political champion – political support – and a technical champion – follow-up and liaison with local partners**

Organize **consultations with stakeholders** continuously along the SUMP cycle

Reach out to all kind of publics, not only connected ones

Ensure that the results of the participatory process are highlighted and considered in the SUMP

Step 2 – Determine planning framework

What is our planning context?

Phases and Steps	Urban concerns	Environment concerns	Social concerns
Phase I: Preparation and analysis			
<p>Step 0: Perform a readiness assessment</p> <p>Step 1: Set up working structures</p> <p>Step 2: Determine the planning framework</p> <p>Step 3: Analyse the mobility situation</p>	<ul style="list-style-type: none"> Collection of socio-economic data, administrative boundaries land use Analysis of urban structure, trips generators and major urban projects, developments 	<ul style="list-style-type: none"> Collection of statistics about the fleet, motorisation, and fuel consumption Experience with an alternative source of energy Estimation of the GHG emissions of the transport sector 	<ul style="list-style-type: none"> Collection of statistics about incomes Identification of deprived areas Analysis of accessibility and mobility conditions in deprived areas Affordability of the transport system

Objectives of Phase 2, Strategy development and Phase 3, Measure planning

Assess the social impact and inclusive character of mobility policy

Develop a robust and detailed financial plan

Have a clear understanding of modal share and a fair assessment of mode incidence on behaviours, possibly introducing new transport modes

Evaluate MRT projects accurately – as for demand, costs, impacts, etc.

Consider a new fare policy as part of the SUMP

Incidence on workplan to be anticipated in Step 2, Determine planning framework

Design the survey program in order to assess main resources and expenses of households

Provide objective information accounting for direct and indirect beneficiaries of the transport system (e.g. origin and destination of trips, socioeconomic profile of passengers, etc.)

Ensure that the modal segmentation is adequate and well understood by respondents, collect qualitative information regarding mode attractiveness

Design the zoning and survey sampling according to the foreseen rank/station layout

Assess willingness to pay, according to the level of resources

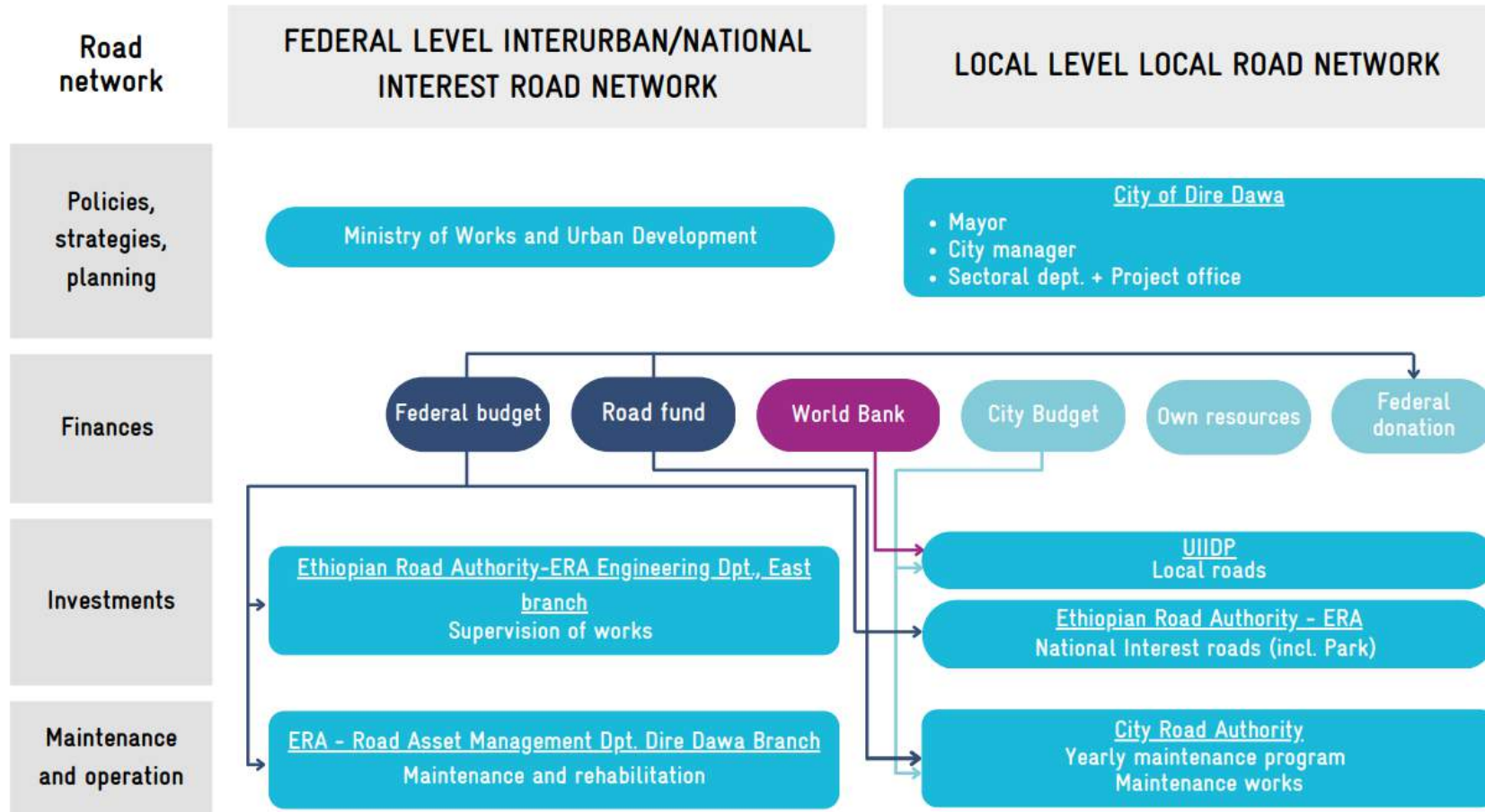
Fully embed the SUMP into development and implementation schedules of other existing policies and strategies

Objectives and needs for a demand forecast model shall be anticipated, according to the local context and priorities

Formalize the participation and capacity building of the technical committee all along the workplan

Step 3 – Analyse mobility situation

What are our main problems and opportunities?



Conduct a financial assessment to get a clear and comprehensive overview of financing and funding mechanisms of the transport sector

Highlight mobility issues in a comprehensive manner, considering urban dynamics, social exclusion aspects and institutional framework

Share and consolidate conclusions jointly with stakeholders, for they will later support the identification of challenges to be addressed by the SUMP

PHASE II



VISION, GOAL SETTING, AND SCENARIO BUILDING

Build and jointly assess scenarios ④

Develop vision and objectives
with stakeholders ⑤

Set indicators and targets ⑥

Phase 2 - Vision, goal setting and scenario building

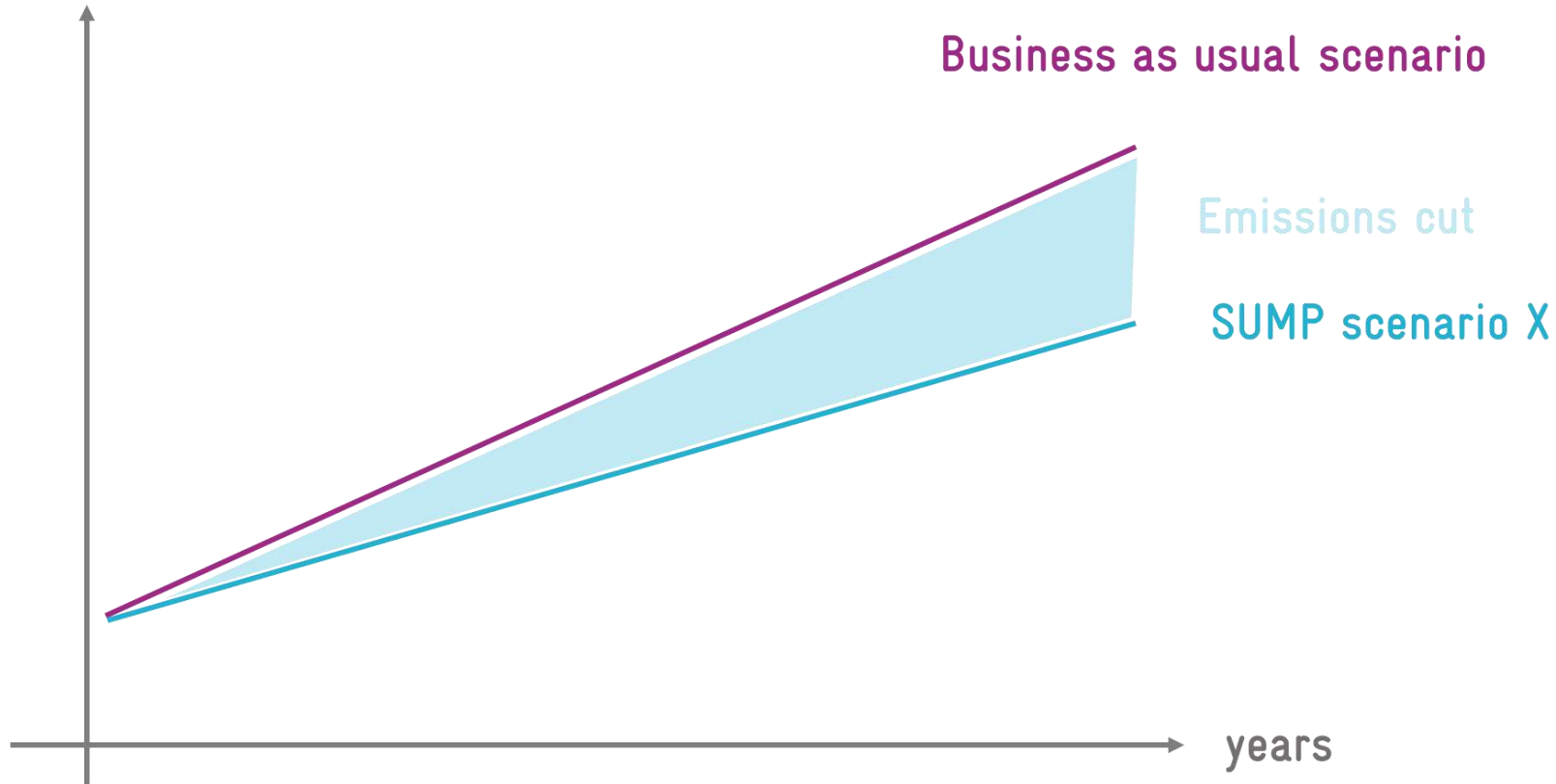
What are our options for the
future?

What kind of city do we want?

How to qualify our criteria for
success?

Step 4 – Build and jointly assess scenarios

CO₂eq emissions
from the transport sector



Get inspired from other cities to appreciate different strategies considered to address same mobility issues as yours

Ensure that considered scenarios bring positive environmental and social impacts, when compared to the BAU scenario.

Step 5 – Develop vision and objectives with stakeholders

Step 6 – Set indicators and targets

What kind of city do we want? How to qualify our criteria for success?



Reduce and rationalize the use of car
Facilitate metropolitan trips
Provide accessibility to the mobility system and metropolitan opportunities to all citizens
Make walking and cycling safe and attractive
Enhance mobility within districts thanks to a meshed network
Provide high-quality and efficient public transports
Value the natural assets and improve the quality of the urban environment
Adapt the organizational and financial frameworks to implement a metropolitan sustainable mobility system

Make sure to connect local issues and population concerns with sustainable goals when developing the vision

Set objectives that are aligned with both sustainable mobility values and local concerns.

Phase 3 – Measure planning

Are we ready to move forward
implementation?

What will it take? Who will be in
charge?

What will we do concretely?



MEASURE PLANNING

- ⑦ Select measure packages with stakeholders
- ⑧ Agree actions and responsibilities
- ⑨ Prepare for adoption and financing

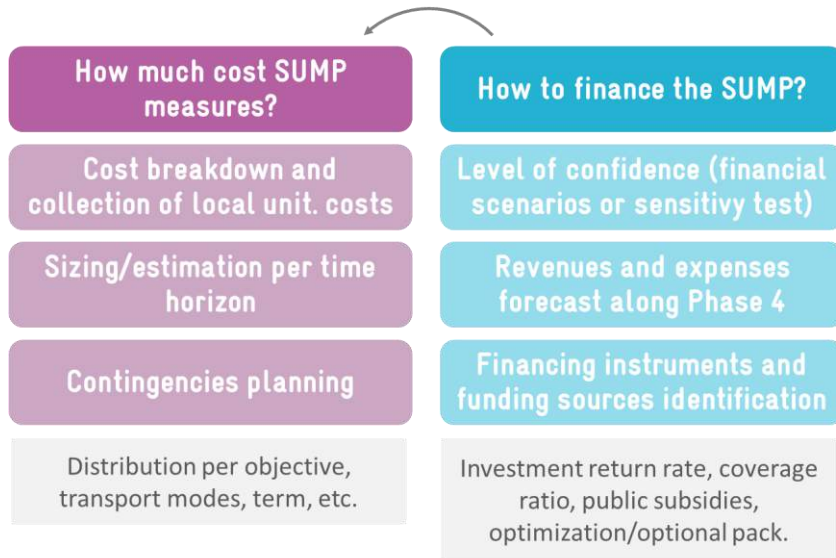
PHASE III

Step 7 – Select measure packages with stakeholders

Step 8 – Agree actions and responsibilities

What will we do concretely?

Do these measures fit with financial resources?

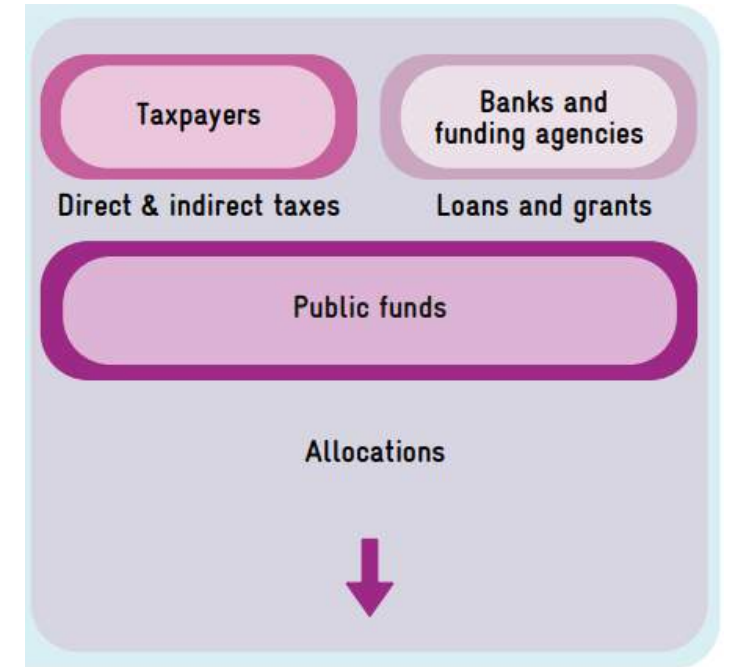


Are these measures financially sustainable?

The action plan shall be tailored to funding capacities

Consider affordability as an objective while evaluating the financial viability of the SUMP

Seek national and international support to increase your funding capacities.

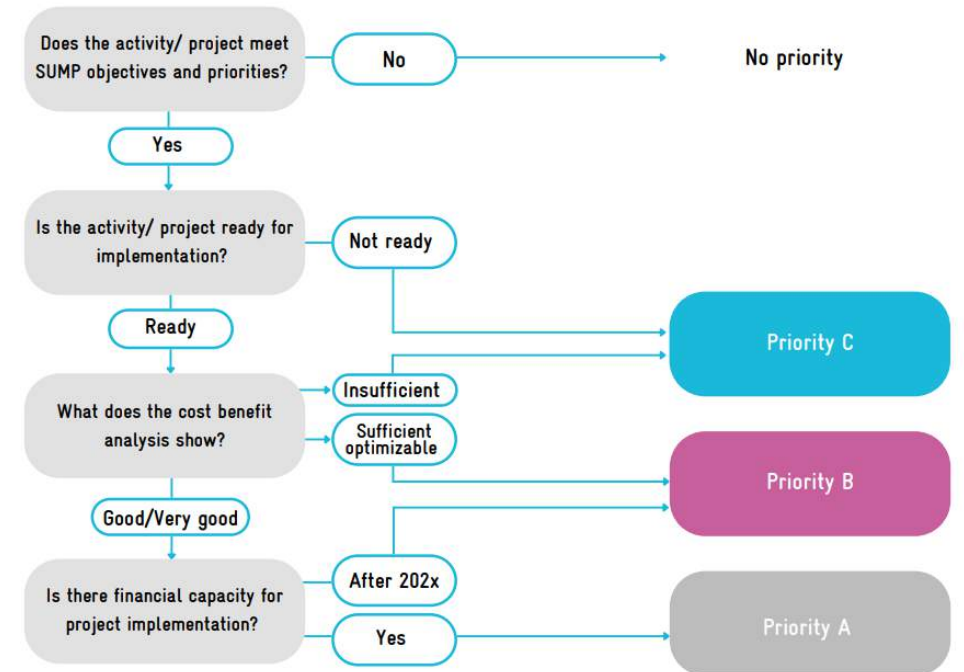
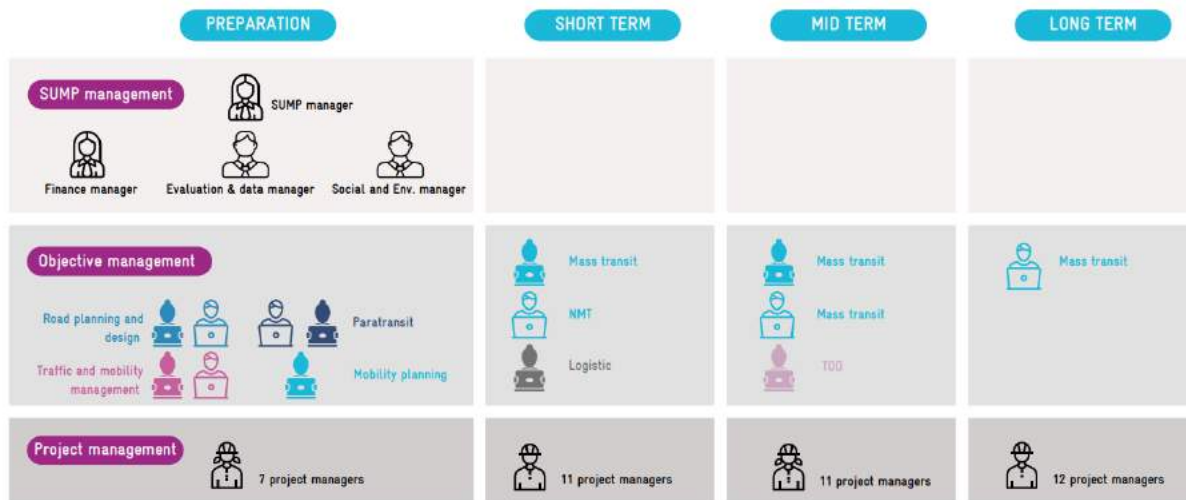


Step 8 – Agree actions and responsibilities

Step 9 – Prepare for adoption and financing

What will it take? Who will be in charge?

Are we ready to move forward implementation?



Have a focus on required human resources to implement, supervise and monitor the SUMP measures

Formulate SMART indicators that can support decision-making and SUMP adjustment along implementation

Make monitoring and evaluation arrangements an integral part of the action plan

Phase 4 – Implementation and monitoring

What have we learned from the SUMP evaluation?

How are we doing with the SUMP implementation?

How can we manage the implementation of a comprehensive plan over the long term?



IMPLEMENTATION AND MONITORING

- ⑩ Manage implementation
- ⑪ Monitor, adapt and communicate
- ⑫ Review and learn lessons

PHASE IV →

Step 10 – Manage implementation

Step 11 – Monitor, adapt and communicate

Step 12 – Review and learn lessons

How can we manage the implementation of a comprehensive plan over the long term?

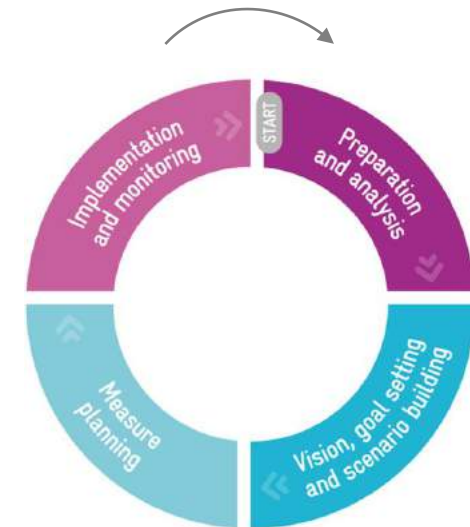
How are we doing with the SUMP implementation? What have we learned from the SUMP evaluation?



Continuously encourage political buy-in through regular meetings, reviews and consultation



Communicate on a regular basis achievements and lessons learned



Evaluate the successes and failures of the SUMP and capitalize enough to feed the next SUMP

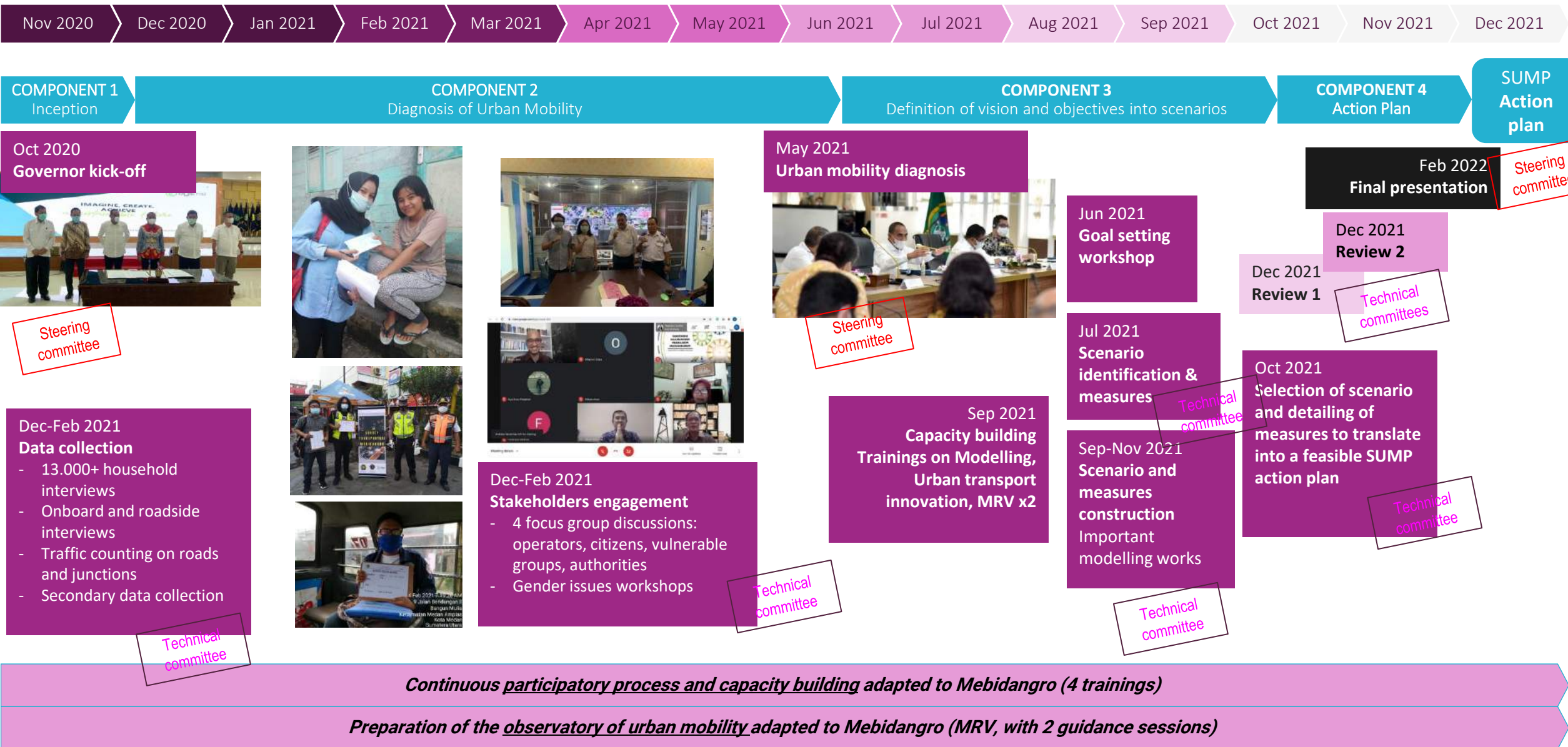
A SUMP by the example?

The case of Mebidangro Indonesia

04.4



The SUMP process ends with the elaboration of an Action Plan



The SUMP for Medan Metropolitan Area – A synthesis

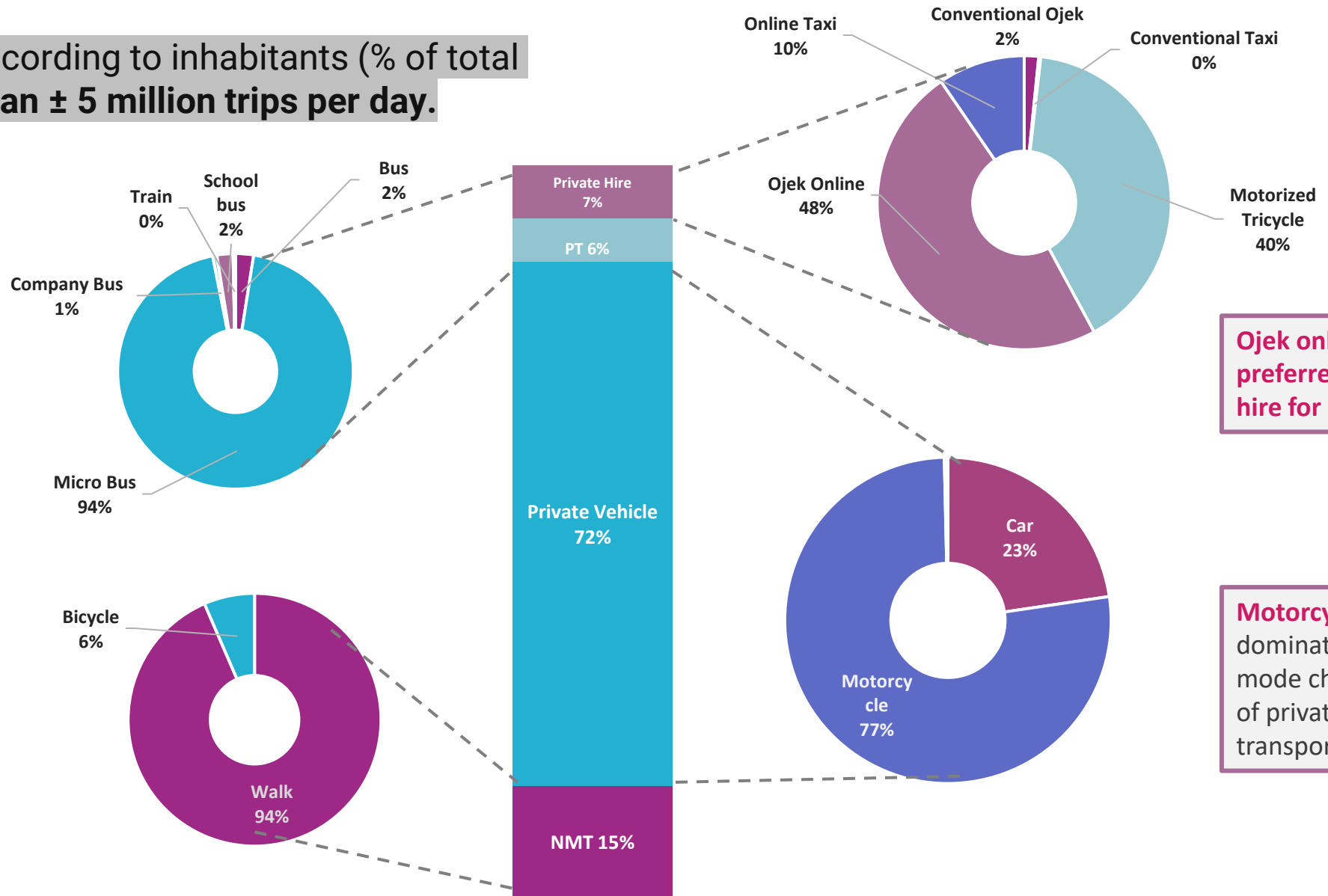


Recap' Phase 1 - Diagnostic → Understanding the mobility

Choice of mode according to inhabitants (% of total trips) over more than ± 5 million trips per day.

Minibus currently dominates public transport choices while having **low capacities and low comfort**, but great **accessibility**.

The low percentage of bicycle reflecting the **lack of NMT infrastructure and sidewalks**.



Ojek online is the preferred private hire for households.

Motorcycle is dominating the mode choice of private vehicle transportation.

Recap' Phase 2 – Vision, goal and scenarios → Selection of measures

Mebidangro SUMP action plan is composed of 41 measures following 6 different themes

PUBLIC TRANSPORT

improved and new systems
9 actions

- ❖ **BRT lines**
- ❖ **Rapid rail lines**
- ❖ Increase service levels of existing rail
- ❖ Bus lines for school
- ❖ Angkot optimization
- ❖ Rejuvenation of angkot fleets
- ❖ Waterbus services
- ❖ Public transport campaign
- ❖ Increase quality of existing buses

URBAN PLANNING

& non motorized transport
7 actions

- ❖ Periodical closure of roads
- ❖ **Mixed-use zones in secondary urban centers**
- ❖ Comfortable and safe sidewalks
- ❖ **Development of safe bicycle lanes**
- ❖ **Law to restrict urban sprawl**
- ❖ Transit Oriented Development & Land Value Capture framework

ROAD NETWORK for private vehicles

9 actions

- ❖ **Enhance road link Medan – Berastagi**
- ❖ Circular roads as planned in RTRW
- ❖ **Standardized road signage**
- ❖ Traffic calming measures at blackspots
- ❖ **Dedicated Park and Ride at transit hubs**
- ❖ Limit freight vehicles operating hours
- ❖ **Key multimodal hubs**
- ❖ Quality road network throughout Mebidangro

DIGITALIZATION

4 actions

- ❖ Mobility as a Service
- ❖ Fare intermodality
- ❖ Passenger information
- ❖ Traffic monitoring system

GOVERNANCE

5 actions

- ❖ **Transit authority**
- ❖ Corporate tax on mobility
- ❖ Technical assistance
- ❖ Separate track and train operators
- ❖ **Minibus reform**

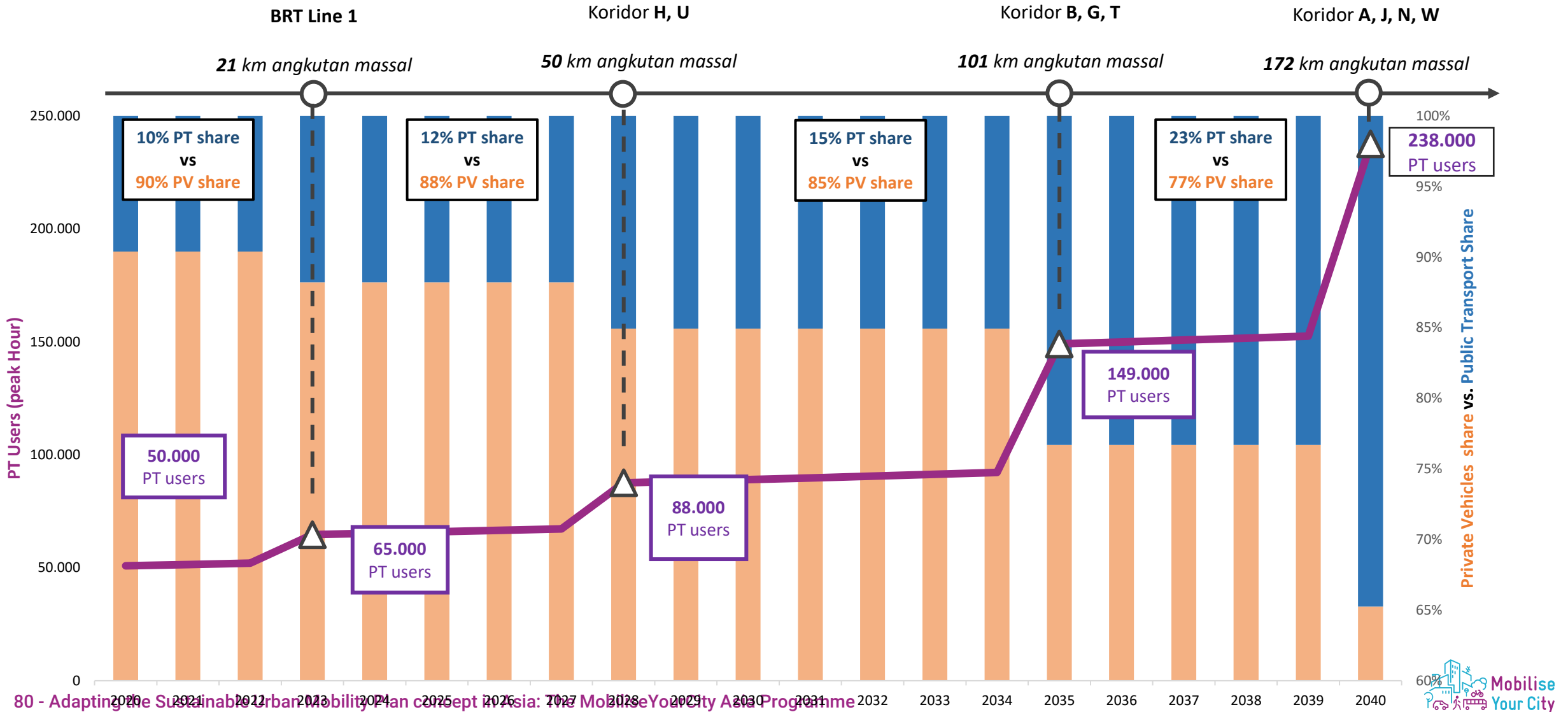
ENVIRONMENT

7 actions

- ❖ **Incentives to reduce fuel consumption**
- ❖ Tax on motorized vehicles using urban roads
- ❖ **Cleaner and renewable energies for road public transportation & private vehicles**
- ❖ Renewable energy for rail
- ❖ Air quality stations
- ❖ **Environmental issues campaigns**

Recap' Phase 3 – Measure planning → Forecast potential impacts

Public transport evolution and development of the network



Key figures of the action plan for Mebidangro Urban Area



41 actions proposed for mobility

to support mobility development in short, medium and long term on 6 main directions (urban, roads, public transport, digital, environment and governance).



80 km of integrated mass transit by 2035

with modern technologies to support mobility along main axes and provide affordable transport to people of Mebidangro. This figure reaches 152 km in 2040.



x5 people to access formal transit

By 2035, 15% of the area inhabitants will live within 750 meters of formal transit stops and the accessibility will be increased from 3,8% in 2020 (excl. angkots).



-23% congestion on the roads

A drop of the congestion of almost a quarter (vehicle hours) by 2035, thanks to a modal shift to public transport of more than 20%.



-20% GHG emissions from mobility

The action plan allows cutting mobility-related emissions of GHG from the area by a fifth by allowing new mobility to its inhabitants.

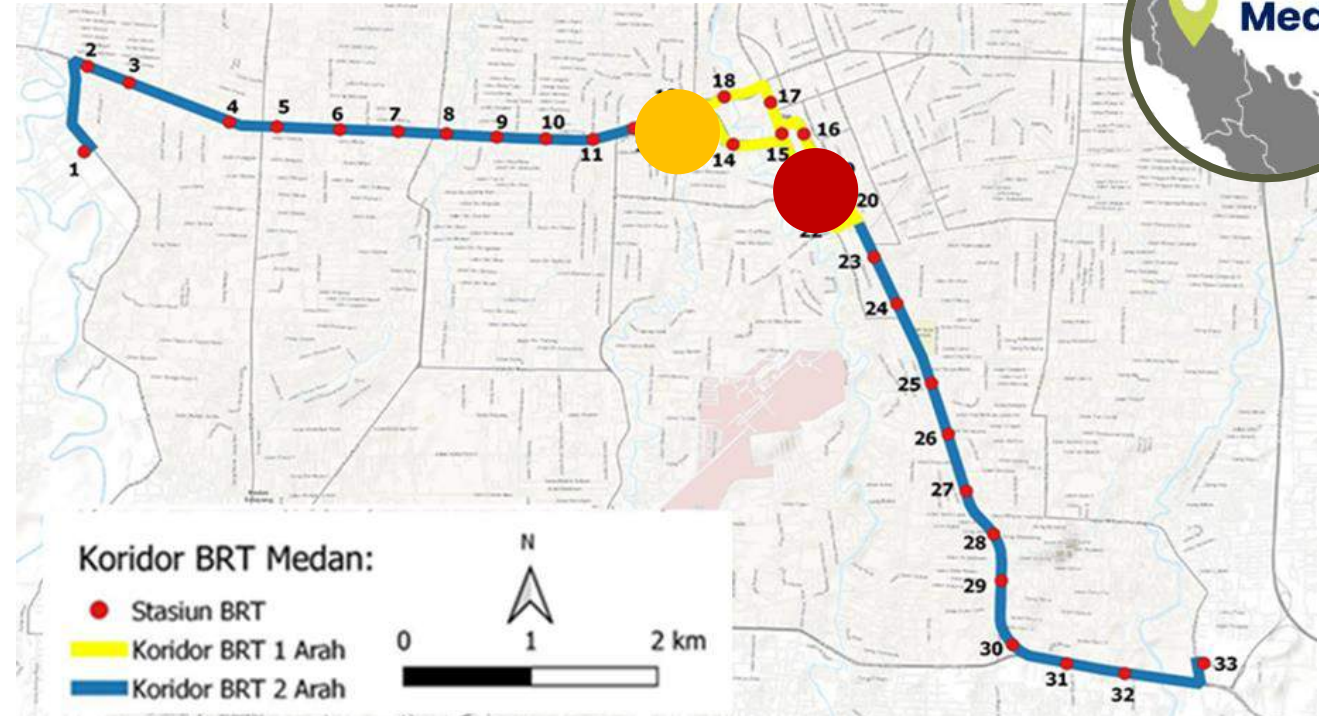


± IDR 24 T 15-year plan for mobility

The staged investment plan of priority measures spreads on the long term for mass transit, NMT but also traffic calming and safety of the roads. The entire mass transit network needs IDR 56 T.

STEP 4 SHORT TERM IMPLEMENTATION 2024

Mebidang BRT (dedicated corridor)



- Koridor** : 21 km Jalur Khusus
- Halte** : 33 Halte (On Corridor/Dedicated Lane)
- Rute** : 17 rute layanan langsung (direct service)
- Jumlah** : 515 unit bus
- Jangkauan** : Kota Medan, Kota Binjai, Kabupaten Deli Serdang

 **Rencana Pengembangan Kawasan Low Emission Zone (LEZ)**

 **Rencana Pengembangan TOD**

5

Questions, Feedback and Farewell?



6

Online Poll



Thank you for your attention!

